

Form 1023 Checklist

(Revised June 2006)

Application for Recognition of Exemption under Section 501(c)(3) of the Internal Revenue Code

Note. Retain a copy of the completed Form 1023 in your permanent records. Refer to the General Instructions regarding Public Inspection of approved applications.

Check each box to finish your application (Form 1023). Send this completed Checklist with your filled-in application. If you have not answered all the items below, your application may be returned to you as incomplete.

- ☒ Assemble the application and materials in this order:
- Form 1023 Checklist
 - Form 2848, *Power of Attorney and Declaration of Representative* (if filing)
 - Form 8821, *Tax Information Authorization* (if filing)
 - Expedite request (if requesting)
 - Application (Form 1023 and Schedules A through H, as required)
 - Articles of organization
 - Amendments to articles of organization in chronological order
 - Bylaws or other rules of operation and amendments
 - Documentation of nondiscriminatory policy for schools, as required by Schedule B
 - Form 5768, *Election/Revocation of Election by an Eligible Section 501(c)(3) Organization To Make Expenditures To Influence Legislation* (if filing)
 - All other attachments, including explanations, financial data, and printed materials or publications. Label each page with name and EIN.
- ☒ User fee payment placed in envelope on top of checklist. DO NOT STAPLE or otherwise attach your check or money order to your application. Instead, just place it in the envelope.
- ☒ Employer Identification Number (EIN)
- ☒ Completed Parts I through XI of the application, including any requested information and any required Schedules A through H.
- You must provide specific details about your past, present, and planned activities.
 - Generalizations or failure to answer questions in the Form 1023 application will prevent us from recognizing you as tax exempt.
 - Describe your purposes and proposed activities in specific easily understood terms.
 - Financial information should correspond with proposed activities.
- ☒ Schedules. Submit only those schedules that apply to you and check either "Yes" or "No" below.
- | | | | |
|------------|---------------------|------------|---------------------|
| Schedule A | Yes ___ No <u>✓</u> | Schedule E | Yes ___ No <u>✓</u> |
| Schedule B | Yes ___ No <u>✓</u> | Schedule F | Yes ___ No <u>✓</u> |
| Schedule C | Yes ___ No <u>✓</u> | Schedule G | Yes ___ No <u>✓</u> |
| Schedule D | Yes ___ No <u>✓</u> | Schedule H | Yes ___ No <u>✓</u> |

- ☒ An exact copy of your complete articles of organization (creating document). Absence of the proper purpose and dissolution clauses is the number one reason for delays in the issuance of determination letters.
- Location of Purpose Clause from Part III, line 1 (Page, Article and Paragraph Number) Article II Sect 1&2
 - Location of Dissolution Clause from Part III, line 2b or 2c (Page, Article and Paragraph Number) or by operation of state law Art II S 4, Byl AtXIV
- ☒ Signature of an officer, director, trustee, or other official who is authorized to sign the application.
- Signature at Part XI of Form 1023.
- ☒ Your name on the application must be the same as your legal name as it appears in your articles of organization.

Send completed Form 1023, user fee payment, and all other required information, to:

Internal Revenue Service
P.O. Box 192
Covington, KY 41012-0192

If you are using express mail or a delivery service, send Form 1023, user fee payment, and attachments to:

Internal Revenue Service
201 West Rivercenter Blvd.
Attn: Extracting Stop 312
Covington, KY 41011



Application for Recognition of Exemption
Under Section 501(c)(3) of the Internal Revenue Code

OMB No. 1545-0056

Note: If exempt status is approved, this application will be open for public inspection.

Use the instructions to complete this application and for a definition of all **bold** items. For additional help, call IRS Exempt Organizations Customer Account Services toll-free at 1-877-829-5500. Visit our website at www.irs.gov for forms and publications. If the required information and documents are not submitted with payment of the appropriate user fee, the application may be returned to you.

Attach additional sheets to this application if you need more space to answer fully. Put your name and EIN on each sheet and identify each answer by Part and line number. Complete Parts I - XI of Form 1023 and submit only those Schedules (A through H) that apply to you.

Part I Identification of Applicant

1 Full name of organization (exactly as it appears in your organizing document)		2 c/o Name (if applicable)	
20 Liters		Thom Spelde	
3 Mailing address (Number and street) (see instructions)	Room/Suite	4 Employer Identification Number (EIN)	
3501 Fairlanes Avenue, SW		27-3378656	
City or town, state or country, and ZIP + 4		5 Month the annual accounting period ends (01 - 12)	
Grandville, MI 49418		06	
6 Primary contact (officer, director, trustee, or authorized representative) a Name: Thom Spelde, Treasurer		b Phone: 616.406.3976	
		c Fax: (optional) 616.249.3308	
7 Are you represented by an authorized representative, such as an attorney or accountant? If "Yes," provide the authorized representative's name, and the name and address of the authorized representative's firm. Include a completed Form 2848, <i>Power of Attorney and Declaration of Representative</i> , with your application if you would like us to communicate with your representative.		<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
8 Was a person who is not one of your officers, directors, trustees, employees, or an authorized representative listed in line 7, paid, or promised payment, to help plan, manage, or advise you about the structure or activities of your organization, or about your financial or tax matters? If "Yes," provide the person's name, the name and address of the person's firm, the amounts paid or promised to be paid, and describe that person's role.		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
9a Organization's website: 20liters.org			
b Organization's email: (optional)			
10 Certain organizations are not required to file an information return (Form 990 or Form 990-EZ). If you are granted tax-exemption, are you claiming to be excused from filing Form 990 or Form 990-EZ? If "Yes," explain. See the instructions for a description of organizations not required to file Form 990 or Form 990-EZ.		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
11 Date incorporated if a corporation, or formed, if other than a corporation. (MM/DD/YYYY)		09 / 01 / 2010	
12 Were you formed under the laws of a foreign country? If "Yes," state the country.		<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	

Part II Organizational Structure

You must be a corporation (including a limited liability company), an unincorporated association, or a trust to be tax exempt. (See instructions.) **DO NOT file this form unless you can check "Yes" on lines 1, 2, 3, or 4.**

- 1 Are you a **corporation**? If "Yes," attach a copy of your articles of incorporation showing **certification of filing** with the appropriate state agency. Include copies of any amendments to your articles and be sure they also show state filing certification. ☒ Yes ☐ No
- 2 Are you a **limited liability company (LLC)**? If "Yes," attach a copy of your articles of organization showing certification of filing with the appropriate state agency. Also, if you adopted an operating agreement, attach a copy. Include copies of any amendments to your articles and be sure they show state filing certification. Refer to the instructions for circumstances when an LLC should not file its own exemption application. ☐ Yes ☒ No
- 3 Are you an **unincorporated association**? If "Yes," attach a copy of your articles of association, constitution, or other similar organizing document that is dated and includes at least two signatures. Include signed and dated copies of any amendments. ☐ Yes ☒ No
- 4a Are you a **trust**? If "Yes," attach a signed and dated copy of your trust agreement. Include signed and dated copies of any amendments. ☐ Yes ☒ No
- b Have you been funded? If "No," explain how you are formed without anything of value placed in trust. ☐ Yes ☐ No
- 5 Have you adopted **bylaws**? If "Yes," attach a current copy showing date of adoption. If "No," explain how your officers, directors, or trustees are selected. ☒ Yes ☐ No

Part III Required Provisions in Your Organizing Document

The following questions are designed to ensure that when you file this application, your organizing document contains the required provisions to meet the organizational test under section 501(c)(3). Unless you can check the boxes in both lines 1 and 2, your organizing document does not meet the organizational test. **DO NOT file this application until you have amended your organizing document.** Submit your original and amended organizing documents (showing state filing certification if you are a corporation or an LLC) with your application.

- 1 Section 501(c)(3) requires that your organizing document state your exempt purpose(s), such as charitable, religious, educational, and/or scientific purposes. Check the box to confirm that your organizing document meets this requirement. Describe specifically where your organizing document meets this requirement, such as a reference to a particular article or section in your organizing document. Refer to the instructions for exempt purpose language. Location of Purpose Clause (Page, Article, and Paragraph): Art II Sections 1 & 2 ☒
- 2a Section 501(c)(3) requires that upon dissolution of your organization, your remaining assets must be used exclusively for exempt purposes, such as charitable, religious, educational, and/or scientific purposes. Check the box on line 2a to confirm that your organizing document meets this requirement by express provision for the distribution of assets upon dissolution. If you rely on state law for your dissolution provision, do not check the box on line 2a and go to line 2c. ☒
- 2b If you checked the box on line 2a, specify the location of your dissolution clause (Page, Article, and Paragraph). Do not complete line 2c if you checked box 2a. Article II Section 4; Also see Bylaws Article XIV
- 2c See the instructions for information about the operation of state law in your particular state. Check this box if you rely on operation of state law for your dissolution provision and indicate the state: ☐

Part IV Narrative Description of Your Activities

Using an attachment, describe your *past*, *present*, and *planned* activities in a narrative. If you believe that you have already provided some of this information in response to other parts of this application, you may summarize that information here and refer to the specific parts of the application for supporting details. You may also attach representative copies of newsletters, brochures, or similar documents for supporting details to this narrative. Remember that if this application is approved, it will be open for public inspection. Therefore, your narrative description of activities should be thorough and accurate. Refer to the instructions for information that must be included in your description.

Part V Compensation and Other Financial Arrangements With Your Officers, Directors, Trustees, Employees, and Independent Contractors

- 1a List the names, titles, and mailing addresses of all of your officers, directors, and trustees. For each person listed, state their total annual **compensation**, or proposed compensation, for all services to the organization, whether as an officer, employee, or other position. Use actual figures, if available. Enter "none" if no compensation is or will be paid. If additional space is needed, attach a separate sheet. Refer to the instructions for information on what to include as compensation.

Name	Title	Mailing address	Compensation amount (annual actual or estimated)
Brian Mucci	President, Board	3501 Fairlanes Ave SW Grandville, MI 49418	None
William Blacquiére	Vice-President, Board	3501 Fairlanes Ave SW Grandville, MI 49418	None
Thom Spelde	Secretary & Treasurer, Board	3501 Fairlanes Ave SW Grandville, MI 49418	None

Part V Compensation and Other Financial Arrangements With Your Officers, Directors, Trustees, Employees, and Independent Contractors (Continued)

- b** List the names, titles, and mailing addresses of each of your five highest compensated employees who receive or will receive compensation of more than \$50,000 per year. Use the actual figure, if available. Refer to the instructions for information on what to include as compensation. Do not include officers, directors, or trustees listed in line 1a.

Name	Title	Mailing address	Compensation amount (annual actual or estimated)
None			

- c** List the names, names of businesses, and mailing addresses of your five highest compensated independent contractors that receive or will receive compensation of more than \$50,000 per year. Use the actual figure, if available. Refer to the instructions for information on what to include as compensation.

Name	Title	Mailing address	Compensation amount (annual actual or estimated)
None			

The following "Yes" or "No" questions relate to *past, present, or planned* relationships, transactions, or agreements with your officers, directors, trustees, highest compensated employees, and highest compensated independent contractors listed in lines 1a, 1b, and 1c.

- 2a** Are any of your officers, directors, or trustees **related** to each other through **family or business relationships**? If "Yes," identify the individuals and explain the relationship. ☒ **Yes** ☐ **No**
- b** Do you have a business relationship with any of your officers, directors, or trustees other than through their position as an officer, director, or trustee? If "Yes," identify the individuals and describe the business relationship with each of your officers, directors, or trustees. ☐ **Yes** ☒ **No**
- c** Are any of your officers, directors, or trustees related to your highest compensated employees or highest compensated independent contractors listed on lines 1b or 1c through family or business relationships? If "Yes," identify the individuals and explain the relationship. ☐ **Yes** ☒ **No**
- 3a** For each of your officers, directors, trustees, highest compensated employees, and highest compensated independent contractors listed on lines 1a, 1b, or 1c, attach a list showing their name, qualifications, average hours worked, and duties.
- b** Do any of your officers, directors, trustees, highest compensated employees, and highest compensated independent contractors listed on lines 1a, 1b, or 1c receive compensation from any other organizations, whether tax exempt or taxable, that are related to you through **common control**? If "Yes," identify the individuals, explain the relationship between you and the other organization, and describe the compensation arrangement. ☒ **Yes** ☐ **No**
- 4** In establishing the compensation for your officers, directors, trustees, highest compensated employees, and highest compensated independent contractors listed on lines 1a, 1b, and 1c, the following practices are recommended, although they are not required to obtain exemption. Answer "Yes" to all the practices you use.
- a** Do you or will the individuals that approve compensation arrangements follow a conflict of interest policy? ☒ **Yes** ☐ **No**
- b** Do you or will you approve compensation arrangements in advance of paying compensation? ☒ **Yes** ☐ **No**
- c** Do you or will you document in writing the date and terms of approved compensation arrangements? ☒ **Yes** ☐ **No**

Part V Compensation and Other Financial Arrangements With Your Officers, Directors, Trustees, Employees, and Independent Contractors (Continued)

- d Do you or will you record in writing the decision made by each individual who decided or voted on compensation arrangements? ☒ Yes ☐ No
- e Do you or will you approve compensation arrangements based on information about compensation paid by **similarly situated** taxable or tax-exempt organizations for similar services, current compensation surveys compiled by independent firms, or actual written offers from similarly situated organizations? Refer to the instructions for Part V, lines 1a, 1b, and 1c, for information on what to include as compensation. ☒ Yes ☐ No
- f Do you or will you record in writing both the information on which you relied to base your decision and its source? ☒ Yes ☐ No
- g If you answered "No" to any item on lines 4a through 4f, describe how you set compensation that is **reasonable** for your officers, directors, trustees, highest compensated employees, and highest compensated independent contractors listed in Part V, lines 1a, 1b, and 1c.

- 5a Have you adopted a **conflict of interest policy** consistent with the sample conflict of interest policy in Appendix A to the instructions? If "Yes," provide a copy of the policy and explain how the policy has been adopted, such as by resolution of your governing board. If "No," answer lines 5b and 5c. ☒ Yes ☐ No
- b What procedures will you follow to assure that persons who have a conflict of interest will not have influence over you for setting their own compensation?
- c What procedures will you follow to assure that persons who have a conflict of interest will not have influence over you regarding business deals with themselves?

Note: A conflict of interest policy is recommended though it is not required to obtain exemption. Hospitals, see Schedule C, Section I, line 14.

- 6a Do you or will you compensate any of your officers, directors, trustees, highest compensated employees, and highest compensated independent contractors listed in lines 1a, 1b, or 1c through **non-fixed payments**, such as discretionary bonuses or revenue-based payments? If "Yes," describe all non-fixed compensation arrangements, including how the amounts are determined, who is eligible for such arrangements, whether you place a limitation on total compensation, and how you determine or will determine that you pay no more than reasonable compensation for services. Refer to the instructions for Part V, lines 1a, 1b, and 1c, for information on what to include as compensation. ☐ Yes ☒ No
- b Do you or will you compensate any of your employees, other than your officers, directors, trustees, or your five highest compensated employees who receive or will receive compensation of more than \$50,000 per year, through non-fixed payments, such as discretionary bonuses or revenue-based payments? If "Yes," describe all non-fixed compensation arrangements, including how the amounts are or will be determined, who is or will be eligible for such arrangements, whether you place or will place a limitation on total compensation, and how you determine or will determine that you pay no more than reasonable compensation for services. Refer to the instructions for Part V, lines 1a, 1b, and 1c, for information on what to include as compensation. ☐ Yes ☒ No

- 7a Do you or will you purchase any goods, services, or assets from any of your officers, directors, trustees, highest compensated employees, or highest compensated independent contractors listed in lines 1a, 1b, or 1c? If "Yes," describe any such purchase that you made or intend to make, from whom you make or will make such purchases, how the terms are or will be negotiated at **arm's length**, and explain how you determine or will determine that you pay no more than **fair market value**. Attach copies of any written contracts or other agreements relating to such purchases. ☐ Yes ☒ No
- b Do you or will you sell any goods, services, or assets to any of your officers, directors, trustees, highest compensated employees, or highest compensated independent contractors listed in lines 1a, 1b, or 1c? If "Yes," describe any such sales that you made or intend to make, to whom you make or will make such sales, how the terms are or will be negotiated at **arm's length**, and explain how you determine or will determine you are or will be paid at least fair market value. Attach copies of any written contracts or other agreements relating to such sales. ☐ Yes ☒ No

- 8a Do you or will you have any leases, contracts, loans, or other agreements with your officers, directors, trustees, highest compensated employees, or highest compensated independent contractors listed in lines 1a, 1b, or 1c? If "Yes," provide the information requested in lines 8b through 8f. ☐ Yes ☒ No
- b Describe any written or oral arrangements that you made or intend to make.
- c Identify with whom you have or will have such arrangements.
- d Explain how the terms are or will be negotiated at **arm's length**.
- e Explain how you determine you pay no more than fair market value or you are paid at least fair market value.
- f Attach copies of any signed leases, contracts, loans, or other agreements relating to such arrangements.

- 9a Do you or will you have any leases, contracts, loans, or other agreements with any organization in which any of your officers, directors, or trustees are also officers, directors, or trustees, or in which any individual officer, director, or trustee owns more than a 35% interest? If "Yes," provide the information requested in lines 9b through 9f. ☐ Yes ☒ No

Part V Compensation and Other Financial Arrangements With Your Officers, Directors, Trustees, Employees, and Independent Contractors (Continued)

- b Describe any written or oral arrangements you made or intend to make.
- c Identify with whom you have or will have such arrangements.
- d Explain how the terms are or will be negotiated at arm's length.
- e Explain how you determine or will determine you pay no more than fair market value or that you are paid at least fair market value.
- f Attach a copy of any signed leases, contracts, loans, or other agreements relating to such arrangements.

Part VI Your Members and Other Individuals and Organizations That Receive Benefits From You

The following "Yes" or "No" questions relate to goods, services, and funds you provide to individuals and organizations as part of your activities. Your answers should pertain to *past*, *present*, and *planned* activities. (See instructions.)

- 1a In carrying out your exempt purposes, do you provide goods, services, or funds to individuals? If "Yes," describe each program that provides goods, services, or funds to individuals. ☒ Yes ☐ No
- b In carrying out your exempt purposes, do you provide goods, services, or funds to organizations? If "Yes," describe each program that provides goods, services, or funds to organizations. ☒ Yes ☐ No
- 2 Do any of your programs limit the provision of goods, services, or funds to a specific individual or group of specific individuals? For example, answer "Yes," if goods, services, or funds are provided only for a particular individual, your members, individuals who work for a particular employer, or graduates of a particular school. If "Yes," explain the limitation and how recipients are selected for each program. ☐ Yes ☒ No
- 3 Do any individuals who receive goods, services, or funds through your programs have a family or business relationship with any officer, director, trustee, or with any of your highest compensated employees or highest compensated independent contractors listed in Part V, lines 1a, 1b, and 1c? If "Yes," explain how these related individuals are eligible for goods, services, or funds. ☐ Yes ☒ No

Part VII Your History

The following "Yes" or "No" questions relate to your history. (See instructions.)

- 1 Are you a **successor** to another organization? Answer "Yes," if you have taken or will take over the activities of another organization; you took over 25% or more of the fair market value of the net assets of another organization; or you were established upon the conversion of an organization from for-profit to non-profit status. If "Yes," complete Schedule G. ☐ Yes ☒ No
- 2 Are you submitting this application more than 27 months after the end of the month in which you were legally formed? If "Yes," complete Schedule E. ☐ Yes ☒ No

Part VIII Your Specific Activities

The following "Yes" or "No" questions relate to specific activities that you may conduct. Check the appropriate box. Your answers should pertain to *past*, *present*, and *planned* activities. (See instructions.)

- 1 Do you support or oppose candidates in **political campaigns** in any way? If "Yes," explain. ☐ Yes ☒ No
- 2a Do you attempt to **influence legislation**? If "Yes," explain how you attempt to influence legislation and complete line 2b. If "No," go to line 3a. ☐ Yes ☒ No
- b Have you made or are you making an **election** to have your legislative activities measured by expenditures by filing Form 5768? If "Yes," attach a copy of the Form 5768 that was already filed or attach a completed Form 5768 that you are filing with this application. If "No," describe whether your attempts to influence legislation are a substantial part of your activities. Include the time and money spent on your attempts to influence legislation as compared to your total activities. ☐ Yes ☒ No
- 3a Do you or will you operate bingo or **gaming** activities? If "Yes," describe who conducts them, and list all revenue received or expected to be received and expenses paid or expected to be paid in operating these activities. **Revenue and expenses** should be provided for the time periods specified in Part IX, Financial Data. ☐ Yes ☒ No
- b Do you or will you enter into contracts or other agreements with individuals or organizations to conduct bingo or gaming for you? If "Yes," describe any written or oral arrangements that you made or intend to make, identify with whom you have or will have such arrangements, explain how the terms are or will be negotiated at arm's length, and explain how you determine or will determine you pay no more than fair market value or you will be paid at least fair market value. Attach copies or any written contracts or other agreements relating to such arrangements. ☐ Yes ☒ No
- c List the states and local jurisdictions, including Indian Reservations, in which you conduct or will conduct gaming or bingo.

Part VIII Your Specific Activities (Continued)

- 4a** Do you or will you undertake **fundraising**? If "Yes," check all the fundraising programs you do or will conduct. (See instructions.) ☒ **Yes** ☐ **No**

- | | |
|---|---|
| <input checked="" type="checkbox"/> mail solicitations | <input type="checkbox"/> phone solicitations |
| <input checked="" type="checkbox"/> email solicitations | <input checked="" type="checkbox"/> accept donations on your website |
| <input type="checkbox"/> personal solicitations | <input checked="" type="checkbox"/> receive donations from another organization's website |
| <input type="checkbox"/> vehicle, boat, plane, or similar donations | <input type="checkbox"/> government grant solicitations |
| <input checked="" type="checkbox"/> foundation grant solicitations | <input type="checkbox"/> Other |

Attach a description of each fundraising program.

- b** Do you or will you have written or oral contracts with any individuals or organizations to raise funds for you? If "Yes," describe these activities. Include all revenue and expenses from these activities and state who conducts them. Revenue and expenses should be provided for the time periods specified in Part IX, Financial Data. Also, attach a copy of any contracts or agreements. ☐ **Yes** ☒ **No**
- c** Do you or will you engage in fundraising activities for other organizations? If "Yes," describe these arrangements. Include a description of the organizations for which you raise funds and attach copies of all contracts or agreements. ☐ **Yes** ☒ **No**
- d** List all states and local jurisdictions in which you conduct fundraising. For each state or local jurisdiction listed, specify whether you fundraise for your own organization, you fundraise for another organization, or another organization fundraises for you.
- e** Do you or will you maintain separate accounts for any contributor under which the contributor has the right to advise on the use or distribution of funds? Answer "Yes" if the donor may provide advice on the types of investments, distributions from the types of investments, or the distribution from the donor's contribution account. If "Yes," describe this program, including the type of advice that may be provided and submit copies of any written materials provided to donors. ☐ **Yes** ☒ **No**

- 5** Are you **affiliated** with a governmental unit? If "Yes," explain. ☐ **Yes** ☒ **No**

- 6a** Do you or will you engage in **economic development**? If "Yes," describe your program. ☐ **Yes** ☒ **No**

- b** Describe in full who benefits from your economic development activities and how the activities promote exempt purposes.

- 7a** Do or will persons other than your employees or volunteers **develop** your facilities? If "Yes," describe each facility, the role of the developer, and any business or family relationship(s) between the developer and your officers, directors, or trustees. ☐ **Yes** ☒ **No**

- b** Do or will persons other than your employees or volunteers **manage** your activities or facilities? If "Yes," describe each activity and facility, the role of the manager, and any business or family relationship(s) between the manager and your officers, directors, or trustees. ☐ **Yes** ☒ **No**

- c** If there is a business or family relationship between any manager or developer and your officers, directors, or trustees, identify the individuals, explain the relationship, describe how contracts are negotiated at arm's length so that you pay no more than fair market value, and submit a copy of any contracts or other agreements.

- 8** Do you or will you enter into **joint ventures**, including partnerships or **limited liability companies** treated as partnerships, in which you share profits and losses with partners other than section 501(c)(3) organizations? If "Yes," describe the activities of these joint ventures in which you participate. ☐ **Yes** ☒ **No**

- 9a** Are you applying for exemption as a childcare organization under section 501(k)? If "Yes," answer lines 9b through 9d. If "No," go to line 10. ☐ **Yes** ☒ **No**

- b** Do you provide child care so that parents or caretakers of children you care for can be **gainfully employed** (see instructions)? If "No," explain how you qualify as a childcare organization described in section 501(k). ☐ **Yes** ☐ **No**

- c** Of the children for whom you provide child care, are 85% or more of them cared for by you to enable their parents or caretakers to be gainfully employed (see instructions)? If "No," explain how you qualify as a childcare organization described in section 501(k). ☐ **Yes** ☐ **No**

- d** Are your services available to the general public? If "No," describe the specific group of people for whom your activities are available. Also, see the instructions and explain how you qualify as a childcare organization described in section 501(k). ☐ **Yes** ☐ **No**

- 10** Do you or will you publish, own, or have rights in music, literature, tapes, artworks, choreography, scientific discoveries, or other **intellectual property**? If "Yes," explain. Describe who owns or will own any copyrights, patents, or trademarks, whether fees are or will be charged, how the fees are determined, and how any items are or will be produced, distributed, and marketed. ☒ **Yes** ☐ **No**

Part VIII Your Specific Activities (Continued)

- 11** Do you or will you accept contributions of: real property; conservation easements; closely held securities; intellectual property such as patents, trademarks, and copyrights; works of music or art; licenses; royalties; automobiles, boats, planes, or other vehicles; or collectibles of any type? If "Yes," describe each type of contribution, any conditions imposed by the donor on the contribution, and any agreements with the donor regarding the contribution. ☐ Yes ☒ No
-
- 12a** Do you or will you operate in a foreign country or countries? If "Yes," answer lines 12b through 12d. If "No," go to line 13a. ☒ Yes ☐ No
- b** Name the foreign countries and regions within the countries in which you operate.
- c** Describe your operations in each country and region in which you operate.
- d** Describe how your operations in each country and region further your exempt purposes.
-
- 13a** Do you or will you make grants, loans, or other distributions to organization(s)? If "Yes," answer lines 13b through 13g. If "No," go to line 14a. ☐ Yes ☒ No
- b** Describe how your grants, loans, or other distributions to organizations further your exempt purposes.
- c** Do you have written contracts with each of these organizations? If "Yes," attach a copy of each contract. ☐ Yes ☐ No
- d** Identify each recipient organization and any relationship between you and the recipient organization.
- e** Describe the records you keep with respect to the grants, loans, or other distributions you make.
- f** Describe your selection process, including whether you do any of the following:
- (i)** Do you require an application form? If "Yes," attach a copy of the form. ☐ Yes ☐ No
- (ii)** Do you require a grant proposal? If "Yes," describe whether the grant proposal specifies your responsibilities and those of the grantee, obligates the grantee to use the grant funds only for the purposes for which the grant was made, provides for periodic written reports concerning the use of grant funds, requires a final written report and an accounting of how grant funds were used, and acknowledges your authority to withhold and/or recover grant funds in case such funds are, or appear to be, misused. ☐ Yes ☐ No
- g** Describe your procedures for oversight of distributions that assure you the resources are used to further your exempt purposes, including whether you require periodic and final reports on the use of resources.
-
- 14a** Do you or will you make grants, loans, or other distributions to foreign organizations? If "Yes," answer lines 14b through 14f. If "No," go to line 15. ☐ Yes ☒ No
- b** Provide the name of each foreign organization, the country and regions within a country in which each foreign organization operates, and describe any relationship you have with each foreign organization.
- c** Does any foreign organization listed in line 14b accept contributions earmarked for a specific country or specific organization? If "Yes," list all earmarked organizations or countries. ☐ Yes ☐ No
- d** Do your contributors know that you have ultimate authority to use contributions made to you at your discretion for purposes consistent with your exempt purposes? If "Yes," describe how you relay this information to contributors. ☐ Yes ☐ No
- e** Do you or will you make pre-grant inquiries about the recipient organization? If "Yes," describe these inquiries, including whether you inquire about the recipient's financial status, its tax-exempt status under the Internal Revenue Code, its ability to accomplish the purpose for which the resources are provided, and other relevant information. ☐ Yes ☐ No
- f** Do you or will you use any additional procedures to ensure that your distributions to foreign organizations are used in furtherance of your exempt purposes? If "Yes," describe these procedures, including site visits by your employees or compliance checks by impartial experts, to verify that grant funds are being used appropriately. ☐ Yes ☐ No

Part VIII Your Specific Activities (Continued)

- | | | | |
|----|--|---|--|
| 15 | Do you have a close connection with any organizations? If "Yes," explain. | <input checked="" type="checkbox"/> Yes | <input type="checkbox"/> No |
| 16 | Are you applying for exemption as a cooperative hospital service organization under section 501(e)? If "Yes," explain. | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| 17 | Are you applying for exemption as a cooperative service organization of operating educational organizations under section 501(f)? If "Yes," explain. | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| 18 | Are you applying for exemption as a charitable risk pool under section 501(n)? If "Yes," explain. | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| 19 | Do you or will you operate a school ? If "Yes," complete Schedule B. Answer "Yes," whether you operate a school as your main function or as a secondary activity. | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| 20 | Is your main function to provide hospital or medical care ? If "Yes," complete Schedule C. | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| 21 | Do you or will you provide low-income housing or housing for the elderly or handicapped ? If "Yes," complete Schedule F. | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| 22 | Do you or will you provide scholarships, fellowships, educational loans, or other educational grants to individuals, including grants for travel, study, or other similar purposes? If "Yes," complete Schedule H. | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |

Note: Private foundations may use Schedule H to request advance approval of individual grant procedures.

Part IX Financial Data

For purposes of this schedule, years in existence refer to completed tax years. If in existence 4 or more years, complete the schedule for the most recent 4 tax years. If in existence more than 1 year but less than 4 years, complete the statements for each year in existence and provide projections of your likely revenues and expenses based on a reasonable and good faith estimate of your future finances for a total of 3 years of financial information. If in existence less than 1 year, provide projections of your likely revenues and expenses for the current year and the 2 following years, based on a reasonable and good faith estimate of your future finances for a total of 3 years of financial information. (See instructions.)

A. Statement of Revenues and Expenses

Type of revenue or expense		Current tax year	3 prior tax years or 2 succeeding tax years				
		(a) From <u>9/1/10</u> To <u>6/30/11</u>	(b) From <u>7/1/11</u> To <u>6/30/12</u>	(c) From <u>7/1/12</u> To <u>6/30/13</u>	(d) From <u>7/1/13</u> To <u>6/30/14</u>	(e) Provide Total for (a) through (d)	
Revenues	1 Gifts, grants, and contributions received (do not include unusual grants)	\$379,728	\$276,433	\$285,000	\$300,000	\$1,241,161	
	2 Membership fees received						
	3 Gross investment income						
	4 Net unrelated business income						
	5 Taxes levied for your benefit						
	6 Value of services or facilities furnished by a governmental unit without charge (not including the value of services generally furnished to the public without charge)						
	7 Any revenue not otherwise listed above or in lines 9–12 below (attach an itemized list)		\$1,945			\$1,945	
	8 Total of lines 1 through 7	\$379,728	\$278,378	\$285,000	\$300,000	\$1,243,106	
	9 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to your exempt purposes (attach itemized list)	\$9,801	\$6,943	\$10,000	\$10,750	\$37,494	
	10 Total of lines 8 and 9	\$389,529	\$285,321	\$295,000	\$310,750	\$1,280,600	
Expenses	11 Net gain or loss on sale of capital assets (attach schedule and see instructions)						
	12 Unusual grants						
	13 Total Revenue Add lines 10 through 12	\$389,529	\$285,321	\$295,000	\$310,750	\$1,280,600	
	14 Fundraising expenses	\$2,587	\$1,123	\$5,000	\$5,150		
	15 Contributions, gifts, grants, and similar amounts paid out (attach an itemized list)	\$57,663	\$43,096	\$115,000	\$125,000		
	16 Disbursements to or for the benefit of members (attach an itemized list)						
	17 Compensation of officers, directors, and trustees						
	18 Other salaries and wages						
	19 Interest expense						
	20 Occupancy (rent, utilities, etc.)						
	21 Depreciation and depletion						
	22 Professional fees						
	23 Any expense not otherwise classified, such as program services (attach itemized list)	\$115,433	\$101,339	\$204,035	\$214,837		
	24 Total Expenses Add lines 14 through 23	\$175,683	\$145,558	\$324,035	\$344,987		

Part IX Financial Data (Continued)**B. Balance Sheet (for your most recently completed tax year)**

Year End: 6/30/12

Assets		(Whole dollars)
1	Cash	1 \$264,410
2	Accounts receivable, net	2 \$105,548
3	Inventories	3 \$11,991
4	Bonds and notes receivable (attach an itemized list)	4
5	Corporate stocks (attach an itemized list)	5
6	Loans receivable (attach an itemized list)	6
7	Other investments (attach an itemized list)	7
8	Depreciable and depletable assets (attach an itemized list)	8
9	Land	9
10	Other assets (attach an itemized list)	10 \$21,908
11	Total Assets (add lines 1 through 10)	11 \$403,857
Liabilities		
12	Accounts payable	12 \$50,247
13	Contributions, gifts, grants, etc. payable	13
14	Mortgages and notes payable (attach an itemized list)	14
15	Other liabilities (attach an itemized list)	15
16	Total Liabilities (add lines 12 through 15)	16 \$50,247
Fund Balances or Net Assets		
17	Total fund balances or net assets	17 \$353,610
18	Total Liabilities and Fund Balances or Net Assets (add lines 16 and 17)	18 \$403,857
19	Have there been any substantial changes in your assets or liabilities since the end of the period shown above? If "Yes," explain. <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	

Part X Public Charity Status

Part X is designed to classify you as an organization that is either a **private foundation** or a **public charity**. Public charity status is a more favorable tax status than private foundation status. If you are a private foundation, Part X is designed to further determine whether you are a **private operating foundation**. (See instructions.)

1a Are you a private foundation? If "Yes," go to line 1b. If "No," go to line 5 and proceed as instructed. ☐ Yes ☒ No
If you are unsure, see the instructions.

b As a private foundation, section 508(e) requires special provisions in your organizing document in addition to those that apply to all organizations described in section 501(c)(3). Check the box to confirm that your organizing document meets this requirement, whether by express provision or by reliance on operation of state law. Attach a statement that describes specifically where your organizing document meets this requirement, such as a reference to a particular article or section in your organizing document or by operation of state law. See the instructions, including Appendix B, for information about the special provisions that need to be contained in your organizing document. Go to line 2. ☐

2 Are you a private operating foundation? To be a private operating foundation you must engage directly in the active conduct of charitable, religious, educational, and similar activities, as opposed to indirectly carrying out these activities by providing grants to individuals or other organizations. If "Yes," go to line 3. If "No," go to the signature section of Part XI. ☐ Yes ☐ No

3 Have you existed for one or more years? If "Yes," attach financial information showing that you are a private operating foundation; go to the signature section of Part XI. If "No," continue to line 4. ☐ Yes ☐ No

4 Have you attached either (1) an affidavit or opinion of counsel, (including a written affidavit or opinion from a certified public accountant or accounting firm with expertise regarding this tax law matter), that sets forth facts concerning your operations and support to demonstrate that you are likely to satisfy the requirements to be classified as a private operating foundation; or (2) a statement describing your proposed operations as a private operating foundation? ☐ Yes ☐ No

5 If you answered "No" to line 1a, indicate the type of public charity status you are requesting by checking one of the choices below. You may check only one box.

The organization is not a private foundation because it is:

a 509(a)(1) and 170(b)(1)(A)(i)—a church or a convention or association of churches. Complete and attach Schedule A. ☐

b 509(a)(1) and 170(b)(1)(A)(ii)—a school. Complete and attach Schedule B. ☐

c 509(a)(1) and 170(b)(1)(A)(iii)—a hospital, a cooperative hospital service organization, or a medical research organization operated in conjunction with a hospital. Complete and attach Schedule C. ☐

d 509(a)(3)—an organization supporting either one or more organizations described in line 5a through c, f, g, or h or a publicly supported section 501(c)(4), (5), or (6) organization. Complete and attach Schedule D. ☐

Part X Public Charity Status (Continued)

- e 509(a)(4)—an organization organized and operated exclusively for testing for public safety. ☐
- f 509(a)(1) and 170(b)(1)(A)(iv)—an organization operated for the benefit of a college or university that is owned or operated by a governmental unit. ☐
- g 509(a)(1) and 170(b)(1)(A)(vi)—an organization that receives a substantial part of its financial support in the form of contributions from publicly supported organizations, from a governmental unit, or from the general public. ☒
- h 509(a)(2)—an organization that normally receives not more than one-third of its financial support from gross **investment income** and receives more than one-third of its financial support from contributions, membership fees, and gross receipts from activities related to its exempt functions (subject to certain exceptions). ☐
- i A publicly supported organization, but unsure if it is described in 5g or 5h. The organization would like the IRS to decide the correct status. ☐

6 If you checked box g, h, or i in question 5 above, you must request either an **advance** or a **definitive ruling** by selecting one of the boxes below. Refer to the instructions to determine which type of ruling you are eligible to receive.

- a **Request for Advance Ruling:** By checking this box and signing the consent, pursuant to section 6501(c)(4) of the Code you request an advance ruling and agree to extend the statute of limitations on the assessment of excise tax under section 4940 of the Code. The tax will apply only if you do not establish public support status at the end of the 5-year advance ruling period. The assessment period will be extended for the 5 advance ruling years to 8 years, 4 months, and 15 days beyond the end of the first year. You have the right to refuse or limit the extension to a mutually agreed-upon period of time or issue(s). Publication 1035, *Extending the Tax Assessment Period*, provides a more detailed explanation of your rights and the consequences of the choices you make. You may obtain Publication 1035 free of charge from the IRS web site at www.irs.gov or by calling toll-free 1-800-829-3676. Signing this consent will not deprive you of any appeal rights to which you would otherwise be entitled. If you decide not to extend the statute of limitations, you are not eligible for an advance ruling. ☐

Consent Fixing Period of Limitations Upon Assessment of Tax Under Section 4940 of the Internal Revenue Code

For Organization

(Signature of Officer, Director, Trustee, or other authorized official)

(Type or print name of signer)

(Date)

(Type or print title or authority of signer)

For IRS Use Only

IRS Director, Exempt Organizations

(Date)

- b **Request for Definitive Ruling:** Check this box if you have completed one tax year of at least 8 full months and you are requesting a definitive ruling. To confirm your public support status, answer line 6b(i) if you checked box g in line 5 above. Answer line 6b(ii) if you checked box h in line 5 above. If you checked box i in line 5 above, answer both lines 6b(i) and (ii). ☐

(i) (a) Enter 2% of line 8, column (e) on Part IX-A. Statement of Revenues and Expenses. _____

(b) Attach a list showing the name and amount contributed by each person, company, or organization whose gifts totaled more than the 2% amount. If the answer is "None," check this box. ☐

(ii) (a) For each year amounts are included on lines 1, 2, and 9 of Part IX-A. Statement of Revenues and Expenses, attach a list showing the name of and amount received from each **disqualified person**. If the answer is "None," check this box. ☐

(b) For each year amounts are included on line 9 of Part IX-A. Statement of Revenues and Expenses, attach a list showing the name of and amount received from each payer, other than a disqualified person, whose payments were more than the larger of (1) 1% of line 10, Part IX-A. Statement of Revenues and Expenses, or (2) \$5,000. If the answer is "None," check this box. ☐

- 7 Did you receive any unusual grants during any of the years shown on Part IX-A. Statement of Revenues and Expenses? If "Yes," attach a list including the name of the contributor, the date and amount of the grant, a brief description of the grant, and explain why it is unusual. ☐ Yes ☐ No

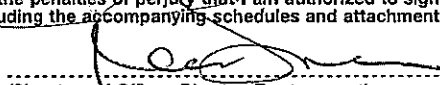
Part XI User Fee Information

You must include a user fee payment with this application. It will not be processed without your paid user fee. If your average annual gross receipts have exceeded or will exceed \$10,000 annually over a 4-year period, you must submit payment of \$750. If your gross receipts have not exceeded or will not exceed \$10,000 annually over a 4-year period, the required user fee payment is \$300. See instructions for Part XI, for a definition of **gross receipts** over a 4-year period. Your check or money order must be made payable to the United States Treasury. *User fees are subject to change. Check our website at www.irs.gov and type "User Fee" in the keyword box, or call Customer Account Services at 1-877-829-5500 for current information.*

- 1 Have your annual gross receipts averaged or are they expected to average not more than \$10,000? ☐ Yes ☒ No
If "Yes," check the box on line 2 and enclose a user fee payment of \$300 (Subject to change—see above).
If "No," check the box on line 3 and enclose a user fee payment of \$750 (Subject to change—see above).
- 2 Check the box if you have enclosed the reduced user fee payment of \$300 (Subject to change). ☐
- 3 Check the box if you have enclosed the user fee payment of \$750 (Subject to change). ☒

I declare under the penalties of perjury that I am authorized to sign this application on behalf of the above organization and that I have examined this application, including the accompanying schedules and attachments, and to the best of my knowledge it is true, correct, and complete.

Please
Sign
Here


(Signature of Officer, Director, Trustee, or other
authorized official)

Thomas Spelde

(Type or print name of signer)

12/28/2012

(Date)

Secretary & Treasurer, Board

(Type or print title or authority of signer)

Reminder: Send the completed Form 1023 Checklist with your filled-in-application.

Form **1023** (Rev. 6-2006)

20 Liters**27-3378656****Attachments to Form 1023****PART I, Question 7, Name of Authorized Representative**

Brian A. Basil, Esq.
Murray Murphy Moul + Basil LLP
1533 Lake Shore Drive
Columbus, OH 43204

PART II, Question 1, Articles of Incorporation

See Articles of Incorporation enclosed (Attachment A).

PART II, Question 5, Bylaws

See Bylaws enclosed (Attachment B).

PART IV, Narrative Description of Activities

See Business Plan enclosed (Attachment C).

Part V, Question 2a

- Brian Mucci - 20 Liters Board Member and President. Brian is the Executive Director/CEO (employee) of Mars Hill Bible Church, a large mega-church which provides both financial and technical assistance to 20 Liters.
- William (Bill) Blacquiere – 20 Liters Board Member and Vice-President. Bill is an Elder/Director (volunteer) of Mars Hill Bible Church, a large mega-church which provides both financial and technical assistance to 20 Liters.
- Thom Spelde – 20 Liters Board Member and Secretary & Treasurer. Thom is the Operations Director/CFO of Mars Hill Bible Church, a large mega-church which provides both financial and technical assistance to 20 Liters.

All relationships are business relationships only, there are no family relationships.

Part V, Question 3a

Brian Mucci – 20Liters Board Member and President:

Brian currently serves as the Executive Director of Mars Hill Bible Church, where he has been employed since 2007. Brian also has six years of key global development experience with World Relief. Brian graduated from Central Bible College and obtained his Masters in International Development Administration and is currently completing his MBA from the University of Michigan. He also serves on the board of Kids Hope USA, a national mentoring program.

Mars Hill Bible Church is a large mega-church located in Grandville Michigan. Mars Hill's mission is to Live out the way of Jesus in missional communities, announcing the arrival of his kingdom, working for measurable change among the oppressed (locally and globally). As the organizations' chief executive officer, Brian leads the development of strategy, structure and priorities for Mars Hill as well as ensuring that the strategies and priorities are appropriately operationalized.

In addition to general board oversight and governance responsibilities of 20 Liters, Brian also brings focused energy and efforts related to 20 Liters programming, development and overall operations. He also brings expertise in strategic leadership, team building and program integration and has broad experience working with startup organizations and programs over extremely diverse geographic and cultural parameters. Brian spends approximately four hours per week on 20 Liters related matters. He provides his services as a volunteer board member, at no cost to 20 Liters.

William (Bill) Blacquiere – 20 Liters Board Member and Vice-President:

Bill currently serves as the President and CEO of Bethany Christian Services where he has been employed in various capacities since 1986. Bill served as Bethany's Michigan Director of Operations for 15 years and has served in his current role as Bethany's Chief Executive Officer for over five years. Bill also has ten years of experience with the Michigan Department of Social Services. Bill graduated from Calvin College and earned his master's degree in social work from Western Michigan University. He serves on the boards of the National Council for Adoption and the Christian Alliance for the Orphan. Bill also serves as an Elder (Director) with Mars Hill Bible Church, a large mega-church located in Grandville Michigan.

Bethany Christian Services is a global nonprofit organization caring for orphans and vulnerable children on five continents. Bethany is recognized as a prominent leader in social services worldwide, and they are the largest adoption agency in the U.S. Founded in 1944, their mission calls them to demonstrate the love and compassion of Jesus Christ by protecting and enhancing the lives of children and families around the world.

In addition to general board oversight and governance responsibilities of 20 Liters, Bill also brings focused energy and efforts related to 20 Liters strategic planning, vision casting and organizational objectives. He also brings a wealth of knowledge and expertise gained over his thirty plus year career in key leadership positions with non-profit and governmental social service agencies operating in complex and culturally and geographically diverse areas. Bill spends approximately two hours per week on 20 Liters related matters. He provides his services as a volunteer board member, at no cost to 20 Liters.

Part V, Question 3a (continued)**Thomas Spelde – 20 Liters Board President and Secretary & Treasurer:**

Thomas is a Certified Public Accountant and currently serves as the Operations Director of Mars Hill Bible Church, where he has been employed since 2009. Thom also has nine years of experience as the Chief Financial Officer for the third largest Manpower Franchise in the United States and four plus years of global internal audit experience with Mary Kay Inc. Thom graduated from Southwestern Oklahoma State University with a degree in accounting in 1985. Thom also serves as the Board President for Heritage Homes Inc, (a non-profit organization which serves the housing needs of adults with developmental disabilities in west Michigan). He also serves as a Board Member with Turame Community Finance (a Christian based microfinance institution located in Bujumbura Burundi).

Mars Hill Bible Church is a large mega-church located in Grandville Michigan. Mars Hill's mission is to Live out the way of Jesus in missional communities, announcing the arrival of his kingdom, working for measurable change among the oppressed (locally and globally). As the organizations' chief financial officer, Thom leads all financial and operational priorities and processes for Mars Hill.

In addition to general board oversight and governance responsibilities of 20 Liters, Thom also brings focused energy and efforts related to 20 Liters finances, programming and operations. He also brings expertise in strategic and financial leadership, oversight and program management with organizations over diverse geographic and cultural parameters. Thom spends approximately four hours per week on 20 Liters related matters. He provides his services as a volunteer board member, at no cost to 20 Liters.

Part V, Question 3b**Brian Mucci – 20 Liters Board Member and President, Executive Director Mars Hill Bible Church**

Related Entity: Mars Hill Bible Church which has the right to remove 20 Liter Board Members at its discretion

Compensation: Brian is compensated on a salary basis by Mars Hill Bible Church for all work performed for Mars Hill Bible Church and does not receive any compensation from 20 Liters.

Thom Spelde – 20 Liters Board Member and Secretary & Treasurer, Operations Director Mars Hill Bible Church

Related Entity: Mars Hill Bible Church which has the right to remove 20 Liter Board Members at its discretion

Compensation: Thom is compensated on a salary basis by Mars Hill Bible Church for all work performed for Mars Hill Bible Church and does not receive any compensation from 20 Liters.

Part V, Question 5a, Conflict of Interest Policy

See Conflict of Interest Policy enclosed (includes Board Approval documentation – Consent to First Meeting of the Board of Directors) (Attachment D)

Part V, Question 9a, Other Agreements

20 Liters has an oral agreement with Mars Hill Bible Church wherein Mars Hill Bible Church has agreed to provide certain support services (communications, accounting, donor management, etc) to 20 Liters below Mars Hill's costs for such services. The agreement was put in place to assist in the start up of 20 Liters and minimize their initial capital requirements. The term is open ended at this time and is forecast to last until 20 Liters has sufficient program and financial strength to be able to move some or all of these functions into its organization.

The pricing for these services is determined by examining Mars Hills Costs (the details of which are shared with 20 Liters) as well as normal industry related rates for similar services. In all instances, there is mutual agreement between the Board members of both 20 Liters and Mars Hill Bible Church that the agreed upon bill rate for services rendered are below Mars Hill's cost and significantly below market cost and both Boards reviewing the totals charged to 20 Liters on a monthly basis to ensure compliance.

Part VI, Question 1a, Goods, Services, or Funds to Individuals

There are three primary goods and services provided to individuals via 20 Liters. They are the Slow Sand Water Filters and Program, the Rain Water Harvest System and Program and a Hollow Fiber Micro Filtration model is in exploration. These are detailed in the Business Plan enclosed (Attachment C).

Part VI, Question 1b, Good, Services, or Funds to Organizations

The programs provided to organizations are the same as the ones stated above, but we partner with The Rwanda Water Team in the case of the Slow Sand Water Filters. We also work with the Child Development Team from World Relief. To achieve our mission, we must work very closely with World Relief Rwanda to achieve our collective goals of providing bacteria free water. In that sense, we provide our services to organizations. See the Business Plan enclosed (Attachment C) for more details.

Part VIII, Question 4a, Fundraising Activities

Mail Solicitations: Create, maintain and expand a mailing database for snail mail contact for solicitations on a periodic basis.

E-Mail Solicitations: Create monthly push e-mails that drive people to water challenges, fundraising sections, videos, stories, education and reports of status.

Foundation Grant Solicitations: Search for and capitalize on appropriate grant and foundation opportunities.

Website Donations: Daily and Weekly Facebook, Twitter, texting to promote and create awareness of new web features and news. See enclosed Business Plan for additional ideas.

Receive Donations from Another Website: Utilize Mars Hill's website to educate and potentially capture donor opportunities.

Part VIII, Question 4d, List of States and Local Jurisdictions in Which we Conduct Fundraising

All fundraising is done only for our organization, 20 Liters does not fundraise for any other organizations. Organizationally the bulk of 20 Liters fundraising is done in their home state of Michigan their local city, Grandville Michigan. However, because they do solicit donations via web and email, they can effectively receive funds from anywhere in the United States and around the world with access to the internet.

Outside of such solicitations, 20 Liters primary fundraiser is a "Walk for Water" which is done locally in Zeeland Michigan and Grand Rapids Michigan as a way for volunteers and interested parties to get involved in raising awareness and funds for 20 Liters and our clean water efforts.

Part VIII, Question 10, Intellectual Property

20 Liters owns the content of their website. Fees will not be charged for any of the content. It will not be distributed; it is for the use of 20 Liters to create awareness of its purpose.

Part VIII, Question 12b, Foreign Countries and Regions

Country of Rwanda, Region of Kigali and specifically the Masaka and surrounding river based communities currently. 20 Liters is open to the possibility of expanding their efforts to other areas in serious need of access to clean water but does not have an current plans to do so.

Part VIII, Question 12c, Description of Operations in Each Country and Region

See operational details included in the Business Plan enclosed (Attachment C).

Part VIII, Question 12d, Description of How Operations in Each Country and Region Further Our Exempt Purposes

See details included in the Business Plan enclosed (Attachment C).

Part VIII, Question 13b, Description of How Distributions to Organizations Further Our Exempt Purposes

20 Liters currently grants money to World Relief which is to be used by their Rwanda Team to help support (both logistically and operationally) their work in Rwanda. 20 Liters relationship with World Relief ensures that 20 Liters has the necessary local legal, cultural and operational expertise to effectively install and monitor the water filters and rain-water harvest systems placed in the various villages. World Relief also helps to ensure that the work done by 20 Liters is sustainable, by visiting, testing and monitoring the installed systems on a year round basis.

Part VIII, Question 13c, Written Contracts with Each Organization

While 20 Liters does not currently have any written agreements with World Relief, they are in the process of detailing the terms of their agreement in a Memorandum of

Understanding. We would be happy to forward a copy of that document once it is completed.

Part VIII, Question 13d, Identification of Recipient Organizations

20 Liters currently only has one relationship with a recipient organizations, World Relief, Baltimore Maryland. There is not any direct relationship between 20 Liters and World Relief, both organizations are independent of each other.

Part VIII, Question 13e, Description of Records Kept for Distributions Made

20 Liters keeps a copy of all invoices, check requests, and checks distributed to World Relief. In addition, 20 Liters maintains information about all distributions in its financial accounting system. Finally, 20 Liters maintains records of all program expenses incurred from World Relief and monitors the status of the programs against the stated goals and objectives.

Part VIII, Question 13fii, Grant Proposal Requirements

While 20 Liters does not accept grant proposals that are unsolicited and currently does not make distributions to any other organization other than World Relief, 20 Liters does require that World Relief submit a detail proposal of funds needed to support the efforts of 20 Liters each time that 20 Liters engages World Relief for support of a specific project. In addition to the on the ground, in-country monitoring that 20 Liters has in place during each engagement with World Relief, 20 Liters also requires a written detailed accounting of all funds dispersed to ensure compliance with the stated terms and stipulations are in place to provide for the return of any funds not used or not used in accordance with the stated terms.

Part VIII, Question 13g, Procedures for Oversight of Distributions

See the detail to Part VIII, Question 13fii above. In addition to the detail listed there, 20 Liters personally meets with representatives from World Relief on a periodic basis throughout the year to review the status of any current programs, which includes reviewing current financial and operational status reports. Finally, 20 Liters reports on the status of its programs to its Board of Directors as a regular matter of operation throughout the year.

Part VIII, Question 15, Close Connections with Organizations

Initially, a team formed called the Mars Hill Water Team which was an outreach at the Mars Hill Bible Church. Bob and Macky Johnson of Mars Hill, project coordinators on 20 Liters, have been with the Mars Hill Water Team since its inception. Bob, a Civil Engineer, developed the current filter program that 20 Liters has implemented in Rwanda and has written teaching materials for the program. He coordinates both the filter and rainwater harvesting programs and works out the logistical and engineering details. Macky facilitates the 9 week training sessions for the travel team and coordinates arrangements for the team while in country. Mars Hill and 20 Liters work cooperatively to achieve success in Rwanda to choose locations, set up training, work with the local organizations and then to go over and actually install and train locally. More details are available in the Business Plan enclosed (Attachment A).

Check Register for 12/31/2012 Journal = CD Reference = 00020

Period = 06 Fiscal Year = 7/1/2012

A/P checks 01596 through 01596

400/11100 Huntington Checking #0939

<u>Check#</u>	<u>Invoice #</u>	<u>Description</u>	<u>Inv Date</u>	<u>Due Date</u>	<u>GL Account</u>	<u>Amount</u>
Inv	FORM1023	Check #: 001596 Internal Revenue Service(#7410) Form 1023 Application Fee	12/28/2012	12/28/2012	800/64300 Legal Fees	\$850.00
Check # 001596 Total						850.00
Total for Checks:						\$850.00
Total for Bank:						\$850.00

Michigan Department of Energy, Labor & Economic Growth

Filing Endorsement

This is to Certify that the ARTICLES OF INCORPORATION - NONPROFIT

for

20 LITERS

ID NUMBER: 70908D

received by facsimile transmission on September 3, 2010 is hereby endorsed

Filed on September 3, 2010 by the Administrator.

The document is effective on the date filed, unless a subsequent effective date within 90 days after received date is stated in the document.



In testimony whereof, I have hereunto set my hand and affixed the Seal of the Department, in the City of Lansing, this 3RD day of September, 2010.

Director

ARTICLES OF INCORPORATION
OF
20 LITERS

Pursuant to the provisions of Act 162, Public Acts of 1982, the undersigned corporation executes the following Articles:

ARTICLE I

The name of the corporation is 20 LITERS.

ARTICLE II

1. The purpose or purposes for which the corporation is organized are exclusively for charitable, educational, scientific and religious purposes within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended ("Code"), or corresponding provisions of any subsequent federal tax laws, including the making of distributions to organizations that qualify as exempt organizations under Section 501(c)(3) of the Code.

2. The specific purpose for which the corporation is organized is to create awareness, activists, and funding to provide access to clean water through simple cost-effective solutions, especially to those living in poverty.

3. No part of the net earnings of the corporation shall inure to the benefit of, or be distributable to its members, directors, officers, or other private persons, except that the corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in the purpose clause hereof. No substantial part of the activities of the corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate in, or intervene in (including the publishing or distributing of statements), any political campaign on behalf of (or in opposition to) any candidate for public office. Notwithstanding any other provision of this document, the corporation shall not carry on any other activities not permitted to be carried on (a) by an organization exempt from federal income tax under Section 501(c)(3) of the Code, or (b) by an organization, contributions to which are deductible under Section 170(c)(2) of the Code, or corresponding section of any future federal tax code.

4. Upon the dissolution or liquidation of the corporation, assets shall be distributed to that exempt organization (described in Code Section 501(c)(3) of the Internal Revenue Code, as amended) as set forth in the Bylaws of the corporation. The corporation shall not engage in any transaction or do or permit any act or omission which shall operate to deprive it of its tax exempt status under Section 501(c)(3) of the Code.

5. If the corporation is a private foundation as defined in Section 509 of the Code:

(a) The corporation will distribute its income for each taxable year at such time and in such manner as not to become subject to the tax on undistributed income imposed by Section 4942 of the Code, or corresponding section of any future federal tax code;

(b) The corporation will not engage in any act of self dealing as defined in Section 4941(d) of the Code, or corresponding section of any future federal tax code;

(c) The corporation will not retain any excess business holdings as defined in Section 4943(c) of the Code, or corresponding section of any future federal tax code;

(d) The corporation will not make any investments in such manner as to subject it to tax under Section 4944 of the Code, or corresponding section of any future federal tax code;

(e) The corporation will not make any taxable expenditures as defined in Section 4945(d) of the Code, or corresponding section of any future federal tax code.

ARTICLE III

The corporation is organized on a non-stock basis.

The corporation has no real property or personal property assets.

The corporation is to be financed through contributions from individuals, foundations or other organizations.

The corporation is organized on a directorship basis.

ARTICLE IV

The address of the registered office is 3501 Fairlanes Ave., S.W., Grandville, Michigan 49418.

The name of the resident agent at the registered office is: Thomas Spelde.

ARTICLE V

The name and address of the Incorporator is:

NAME

BUSINESS ADDRESS

Ronald E. David

50 Monroe Avenue, N.W., Ste. 720W
Grand Rapids, MI 49503

ARTICLE VI

A volunteer director shall not be personally liable to the corporation or its members for monetary damages for a breach of the director's fiduciary duty. This provision shall not eliminate or limit the liability of a director for any of the following:

- (a) A breach of the director's duty of loyalty to the corporation or its members;
- (b) Acts or omissions not in good faith or that involve intentional misconduct or a known violation of law;
- (c) A violation of Section 551(1) of the Michigan Nonprofit Corporation Act;
- (d) A transaction from which the director derived an improper personal benefit;
- (e) An act or omission occurring before the date of filing;
- (f) An act or omission that is grossly negligent.

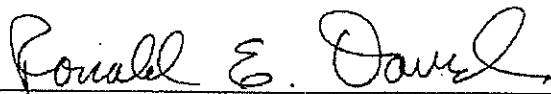
The corporation assumes all liability to any person other than the corporation or its members for all acts or omissions of a volunteer director occurring on or after the date of filing, to the fullest extent allowed by Michigan law.

ARTICLE VII

The Corporation assumes liability for all acts or omissions of a non-director volunteer if all of the following are met:

- (a) The volunteer was acting or reasonably believed he or she was acting within the scope of his or her authority;
- (b) The volunteer was acting in good faith;
- (c) The volunteer's conduct did not amount to gross negligence or willful and wanton misconduct;
- (d) The volunteer's conduct was not an intentional tort; and
- (e) The volunteer's conduct was not a tort arising out of the ownership, maintenance or use of a motor vehicle for which tort liability may be imposed as provided in Section 500.3135 of the Michigan Compiled Laws.

I, the Incorporator, sign my name this 1st day of September, 2010.



Ronald E. David

AFTER FILING, PLEASE RETURN TO:

Ronald E. David
DAVID & WIERENGA, P.C.
50 Monroe Avenue, N.W., Suite 720 West
Grand Rapids, Michigan 49503-2643
(616) 454-3883

BYLAWS
OF
20 LITERS

(a Michigan non-profit corporation)

ARTICLE I
NAME AND PURPOSE

Section 1. Name. The name of the organization shall be 20 LITERS.

Section 2. Purpose.

(a) The purpose of this organization is to create awareness, activists, and funding to provide access to clean water through simple cost-effective solutions, especially to those living in poverty.

(b) The organization is organized and shall be operated exclusively for charitable, scientific, educational and religious purposes within the meaning of Section 501(c)(3) of the Internal Revenue code of 1986, as amended, or the corresponding provisions of any future federal tax laws. In furtherance, and only in furtherance, of these enumerated purposes and subject to the limitations provided herein, the Corporation may engage in any lawful activity. The principal purpose of the Corporation will be to receive and administer funds for the aforementioned purposes.

ARTICLE II
OFFICES

Section 1. Offices. The principal office and registered agent for the transaction of business of the organization is to be continually maintained in the City of Grandville, Kent County, Michigan.

Branch or subordinated offices may, at any time, be established by the Board of Directors at any place or places where the organization is qualified to operate.

ARTICLE III
DIRECTORS

Section 1. Powers. The Corporation shall be organized on a directorship basis according to Michigan law. The business of the Corporation shall be managed by its Board of Directors which may exercise all such powers of the Corporation and do all such lawful acts and things as are not by statute or by the Articles of Incorporation or by these Bylaws directed or required.

ARTICLE IV
NUMBER AND QUALIFICATION OF DIRECTORS

Section 1. Number of Directors. The number of Directors which shall constitute the whole Board shall be not less than three (3) members nor more than twelve (12) members. Each Director shall hold office until the next annual meeting of the Board of Directors and until his successor shall have been duly elected and qualified.

Section 2. Nomination. Mars Hill Bible Church, a Michigan non-profit corporation of Grandville, Michigan shall have the sole power to appoint all directors of this Corporation at all times.

Section 3. Vacancies. Vacancies and newly created directorships resulting from any increase in the authorized number of Directors shall be filled by Mars Hill Bible Church, a Michigan non-profit corporation.

Section 4. Compensation of Directors. No compensation shall be paid to Directors as such for their services, but expenses of attendance at regular and special meetings may be paid by the Corporation.

Section 5. Resignation. Any Director may resign at any time and such resignation shall take effect upon receipt thereof by the Corporation, or such subsequent time as set forth in the notice of resignation.

Section 6. Removal. Mars Hill Bible Church, a Michigan non-profit corporation shall have the sole power to remove a member of the Board of Directors at any time and for any reason whatsoever.

ARTICLE V
MEETING OF DIRECTORS

Section 1. Places of Meetings. The Board of Directors of the Corporation may hold meetings, both regular and special, either within or without the State of Michigan.

Section 2. Regular Meetings. The Board of Directors may provide, by resolution, the time and place, either within or without the State of Michigan, for the holding of additional regular meetings of the Board without other notice than such resolution.

Section 3. Special Meetings. Special meetings of the Board of Directors may be called by, or at the request of, the Chairman of the Board, the President, or by any two (2) Directors on two (2) days' written notice to each Director, either personally, by mail or by facsimile. The person or persons authorized to call such special meeting of the Board may fix any place as the place for holding any special meeting of the Board.

Section 4. Notice. Notice of any special meeting of the Board of Directors shall be given at least two (2) days previously thereto by written notice delivered personally or sent by mail or facsimile to each Director at his address as shown on the records of the Corporation. If mailed, such notice shall be deemed to be delivered when deposited in the United States mail and sealed in an envelope so addressed with postage thereon prepaid. Any Director may waive notice of any meeting. The attendance of any Director at any meeting shall constitute a waiver of notice of such meeting, except for a Director who attends a meeting for the express purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened. Neither the business to be transacted at, nor the purpose of, any regular or special meeting of the Board need be specified in the notice or waiver of notice of such meeting, unless specifically required by law or by these Bylaws.

Section 5. Quorum. A majority of the Board of Directors then in office shall constitute a quorum for the transaction of business at any meeting of the Board provided, that if less than a majority of the Directors are present at a meeting, a majority of the Directors present may adjourn the meeting, from time to time, without further notice. The act of a majority of the Directors present at a meeting, at which a quorum is present, shall be the act of the Board of Directors, except for otherwise provided by law or by the Articles of Incorporation or by these Bylaws.

Section 6. Action Without a Meeting. Unless otherwise restricted by the Articles of Incorporation or these Bylaws, any action required or permitted to be taken at any meeting of the Board of Directors may be taken without a meeting if, before or after the action, a written consent thereto is signed by all members of the Board and such written consent is filed with the Minutes or proceedings of the Board. Such consent shall have the same effect as a vote of the Board for all purposes.

Section 7. Meeting by Telephone or Similar Equipment. The Board of Directors may participate in a meeting of such Board or committee, by means of conference telephone or similar communications equipment by means of which all persons participating in the meeting can hear each other and participation in a meeting pursuant to this Section shall constitute presence in person at such meeting.

ARTICLE VI OFFICERS

Section 1. Officers. The officers of the Corporation shall be a Chairman of the Board of Directors, a President, one or more Vice Presidents (the number thereof to be determined by the Board of Directors), a Secretary and a Treasurer.

Section 2. Appointment. Immediately following each annual meeting of the Board of Directors, the Board of Directors shall meet and appoint the officers of the Corporation. Any two (2) or more offices may be held by the same person, except the offices of the President and the Secretary. The term of office of each officer shall be for one (1) year or until their successors are duly appointed and qualified. Any officer may be removed by the Board of Directors for cause or

without cause. Any officer may resign his office at any time, and such resignation shall take effect upon receipt of written notice thereof by the Corporation, unless otherwise specified in the resignation. If any office becomes vacant for any reason, the vacancy shall be filled by the Board.

Section 3. Chairman of the Board. The Chairman of the Board shall, when present, preside at all meetings of the Board of Directors. He shall have such other duties and powers as may be imposed or given by the Board.

Section 4. President. The President shall be the chief executive officer of the Corporation and unless there shall be a Chairman of the Board or, if there be one, in the event of his death, resignation, absence or inability, shall preside at all meetings of the Board of Directors. He shall have final authority, subject to the control of the Board of Directors, over the general policy and business of the Corporation and shall have the general control and management of the business and affairs of the Corporation. The President shall have the power, subject to the control of the Board of Directors, to appoint or discharge and to prescribe the duties and to fix the compensation of such agents and employees of the Corporation as he may deem necessary. He shall make and sign bonds, mortgages and other contracts and agreements in the name of and on behalf of the Corporation, except when he or the Board of Directors, by resolution, instructs the same to be done by some other officer or agent. He shall see that all orders and resolutions of the Board of Directors are carried into effect and shall perform all other duties necessary or appropriate to his office; subject, however, to his right and the right of the Directors to delegate any specific powers to any other officer or officers of the Corporation.

Section 5. Vice Presidents. Each Vice President shall have such title and powers and perform such duties as may be assigned to him from time to time by the President or the Board of Directors. In case of the absence or inability to act of the President, the duties of his office shall, unless otherwise specified by these Bylaws, be performed by the Vice Presidents in the order of seniority or priority established by the Board or by the President, unless and until the Board shall otherwise direct and, when so acting, the duly authorized Vice President shall have all the powers of and be subject to the restrictions upon the President.

Section 6. Secretary. The Secretary shall cause to be maintained Minutes of all meetings of the Board of Directors and shall keep a record of all votes at such meetings. The Secretary shall give or see to the giving of notice of all meetings of the Board of Directors and shall perform such other duties as may be prescribed by the Board of Directors or the President.

Section 7. Treasurer. The Treasurer shall have the custody of the corporate funds and securities, except as otherwise provided by the Board and shall cause to be kept full and accurate accounts of receipts and disbursements in books belonging to the Corporation and shall deposit all moneys and other valuable effects in the name and to the credit of the Corporation in such depositories as may be designated by the Board of Directors. He shall disburse the funds of the Corporation as may be ordered by the Board. The books kept by the Treasurer shall at all times be

open to the inspection of any member of the Corporation. The Treasurer shall render such statements of his accounts to the Board of Directors and President as they may require and he shall make a full report at each annual meeting of the Board of Directors. He may be required to give bond for the faithful discharge of his duties in such form as the Board of Directors may require, the expense of such bond to be paid by the Corporation.

Section 8. Assistant Secretaries and Treasurers. There may be elected one or more Assistant Secretaries and Assistant Treasurers who may, in the absence, disability or nonfeasance of the Secretary or Treasurer, perform the duties and exercise the powers of such persons respectively.

Section 9. Other Officers. All other officers as may from time to time be appointed by the Board of Directors pursuant to this Article, shall perform such duties and exercise such authority as the Board of Directors or the President shall prescribe.

Section 10. Absence of Officer. In the case of the absence of any officer or for any other reason that the Board may deem sufficient, the President or the Board may delegate for the time being, the powers or duties of such officer to any other officer or to any Director.

ARTICLE VII **COMMITTEES**

Section 1. Committees of Directors. The Board of Directors, by resolution adopted by a majority of the Directors in office, may designate one (1) or more committees, each of which shall consist of two (2) or more Directors and, to the extent provided in said resolution and not restricted by law, shall have the authority of the Board of Directors in the management of the Corporation; but the designation of such committee and the delegation thereto of authority shall not operate to relieve the Board of Directors or any individual Director of any responsibility imposed upon it or him by law.

Section 2. Other Committees. Other committees not having the authority of the Board of Directors in the Corporation may be designated by resolution adopted by a majority of the Directors present at a meeting at which is quorum is present. Members of each such committee need not be a member of the Corporation or a member of the Board of Directors; provided, however, that each such committee shall have at least one (1) member who is a Director or officer of the Corporation. Any member thereof may be removed by the person or persons authorized to appoint such member whenever, in their judgment, the best interest of the Corporation shall be served by such removal.

Section 3. Term of Office. Each member of a committee shall continue as such until the next annual meeting of the members of the Corporation or until his successor is appointed, unless the committee shall be sooner terminated or unless such member be removed from such committee.

Section 4. Chairman. One (1) member of each committee shall be appointed Chairman by the President of the Corporation.

Section 5. Quorum. Unless otherwise provided in the resolution of the Board of Directors designating a committee, a majority of the whole committee shall consist of a quorum and the act of a majority of the members present at a meeting at which a quorum is present, shall be the act of the committee.

ARTICLE VIII

INTERESTED OFFICERS AND DIRECTORS

Section 1. Transactions. No contract or transaction between the Corporation and one or more of its Directors or officers or between the Corporation and any other corporation, partnership, association or other organization in which one or more of its Directors or officers are Directors or officers or have a financial interest shall be void or voidable solely for this reason or solely because the Director or officer is present at, or participates in, the meeting of the Board of Directors or committee thereof which authorizes the contract or transaction or solely because his or their votes are counted for such purpose if:

(a) The material facts, as to his or her relationship or interest, and as to the contract or transaction, are disclosed or are known to the Board of Directors or the committee and the Board or committee, in good faith, authorizes the contract or transaction by the affirmative vote of a majority of disinterested Directors or committee members even though the disinterested Directors be left without a quorum; or

(b) The contract or transaction is fair as to the Corporation as of the time it is authorized, approved or ratified by the Board of Directors, a committee thereof or the members.

ARTICLE IX

INDEMNIFICATION OF DIRECTORS AND OFFICERS

Section 1. Indemnification of Directors and Officers: Claims by Third Parties. The Corporation shall, to the fullest extent authorized by the Michigan Non-Profit Corporation Act, as amended, indemnify a Director or officer (the "Indemnatee") who was or is a party or who is threatened to be made a party to a threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative and whether formal or informal, other than an action by or in the right of the Corporation, by reason of the fact that he or she is or was a director, officer, employee or agent of the Corporation, or is or was serving at the request of the Corporation as a director, officer, partner, trustee, employee or agent of another foreign or domestic corporation, partnership, joint venture, trust or other enterprise, whether for profit or not, against expenses (including attorneys' fees), judgments, penalties, fines and amounts paid in settlement actually and reasonably incurred by him or her in connection with

such action, suit or proceeding if the Indemnatee acted in good faith and in a manner he or she reasonably believed to be in, or not opposed to, the best interests of the Corporation and with respect to a criminal action or proceeding, if the Indemnatee had no reasonable cause to believe his or her conduct was unlawful. The termination of any action, suit or proceeding by judgment, order, settlement, conviction or upon a plea of nolo contendere, or its equivalent, does not, of itself, create a presumption that the Indemnatee did not act in good faith and in a manner which he or she reasonably believed to be in, or not opposed to, the best interests of the Corporation, and with respect to any criminal action or proceeding, had reasonable cause to believe that his or her conduct was unlawful.

Section 2. Indemnification of Directors and Officers: Claims Brought by or in the Right of the Corporation. The Corporation shall, to the fullest extent authorized by the Michigan Non-Profit Corporation Act, as amended, indemnify a director or officer (the "Indemnatee") who was or is a party to or is threatened to be made a party to a threatened, pending or completed action or suit by or in the right of the Corporation to procure a judgment in its favor by reason of the fact that he or she is or was a director, officer, employee or agent of the Corporation, or is or was serving at the request of the Corporation as a director, officer, partner, trustee, employee or agent of another foreign or domestic corporation, partnership, joint venture, trust or other enterprise, whether for profit or not, against expenses (including actual and reasonable attorneys' fees), and amounts paid in settlement incurred by the person in connection with the action or suit, if the Indemnatee acted in good faith and in a manner the person reasonably believed to be in, or not opposed to, the best interests of the Corporation. However, indemnification shall not be made for a claim, issue or matter in which the Indemnatee has been found liable to the Corporation unless and only to the extent that the court in which the action or suit was brought has determined upon application that, despite the adjudication of liability but in view of all circumstances of the case, the Indemnatee is fairly and reasonably entitled to indemnification for the expense which the court considered proper.

Section 3. Advancement of Expenses. Expenses incurred in defending a civil or criminal action, suit or proceeding described in Sections 1 and 2 above shall be paid by the Corporation, promptly after request by the Indemnatee in advance of the final disposition of the action, suit or proceeding upon receipt of an undertaking by or on behalf of the Indemnatee to repay the expenses if it is ultimately determined that the Indemnatee is not entitled to be indemnified by the Corporation. The undertaking shall be by unlimited general obligation of the Indemnatee on whose behalf advances are made, shall not be required to be secured and shall be accepted without reference to financial ability to pay. In the event the Corporation fails to advance such expense as required hereunder within thirty (30) days of the request therefor, the Indemnatee shall be entitled also to collect interest thereon at the rate of eight percent (8%) per annum from the date of the request.

Section 4. Approval of Indemnification. An indemnification under Section 1 or 2 hereof, unless ordered by a court, shall be made by the Corporation only as authorized in the specific case upon a determination that indemnification of the Indemnatee is proper in the circumstances because he or she has met the applicable standard or conduct set forth in Sections 1 and 2. This determination shall be made in one of the following ways, as designated by the Indemnatee in his or her sole discretion:

- (a) By a majority vote of a quorum of the Board consisting of directors who were not parties to the action, suit or proceeding;
- (b) If the quorum described in Sub-Paragraph (a) above is not obtainable, then by a majority vote of a committee of directors who are not parties to the action; provided, the committee shall consist of not less than two (2) disinterested directors;
- (c) By independent legal counsel in a written opinion.

Upon written request by the Indemnitee for indemnification (which request shall designate a method of determination described above), the Corporation shall, at its expense, take all actions necessary to make the determination (utilizing the method of determination designated by the Indemnitee) as expeditiously as possible but within not later than one hundred eighty (180) days after such request. The Indemnitee shall have the right to petition a court of appropriate jurisdiction: (i) to make the determination if the Corporation fails to do so within the time allotted; or (ii) to review the determination if the determination denies indemnification in whole or in part.

ARTICLE X

CONTRACTS, CHECKS, DEPOSITS AND FUNDS

Section 1. Contracts. The Board of Directors may authorize any officer or agent of the Corporation, in addition to the officers so authorized by these Bylaws, to enter into any contract or execute and deliver any instrument in the name of, and on behalf of the Corporation, and such authority may be general or confined to specific incidence.

Section 2. Checks, Drafts, Etc. All checks, drafts or other orders for the payment of money, notes or other evidences of indebtedness issued in the name of the Corporation shall be signed by such officer or agent of the Corporation and in such manner as shall, from time to time, be determined by resolution of the Board of Directors. In the absence of such determination by the Board of Directors, such instruments shall be signed by the Treasurer or Assistant Treasurer and countersigned by the Chairman of the Board, the President or a Vice President of the Corporation.

Section 3. Deposits. All funds of the Corporation shall be deposited, from time to time, to the credit of the Corporation in such banks, trust companies or other depositories as the Board of Directors may select.

Section 4. Gifts. The Board of Directors, the Chairman of the Board or the President may accept, on behalf of the Corporation, any contribution, gift, bequest or devise for the general purposes or any special purpose of the Corporation.

ARTICLE XI **BOOKS AND RECORDS**

Section 1. Books and Records. The Corporation shall keep correct and complete books and records of account and shall also keep Minutes of the proceedings of its members, Board of Directors and committees having any authority of the Board of Directors and shall keep such books and records at the principal office of the Corporation. All books and records of the Corporation may be inspected by any member of the Board of Directors, or his agent or attorney, for any proper purpose at any reasonable time.

ARTICLE XII **ENDOWMENT FUND**

Section 1. Organization. The Board of Directors may create a committee for the establishment and management of an endowment fund. The committee shall be composed of at least one (1) member of the Board of Directors.

Section 2. Operation and Purpose. The property, affairs and business of the endowment fund shall be kept separate and apart from any other operating fund of the Corporation and shall be managed by the endowment fund committee. The endowment fund committee shall establish operating guidelines for the management and distribution of funds entrusted to it consistent with the tax exempt purposes of the Corporation.

Section 3. Funds Received and Disbursed. The endowment fund committee shall have the full power to accept, manage and disburse any restricted or otherwise designated gifts or donations which are given to either the endowment fund directly or to the Corporation for restricted purposes. The endowment fund committee shall have the full power to invest and reinvest any and all funds of the endowment fund and to take any necessary action on behalf of the endowment fund. The committee shall use the income and such principal as allowed by the terms of the designated gift for those purposes agreed to between the endowment fund committee and the donor.

Section 4. Conditions of Gift. If a gift or other contribution is accepted with conditions or restrictions upon the use of principal and/or income, the endowment fund committee shall, subject to applicable Internal Revenue Service guidelines, be obligated to abide by such terms and conditions once accepted. However, no such funds or gifts shall be managed which are not allowed pursuant to the Corporation's tax exempt purpose. No distribution shall be made which shall be inconsistent with the applicable provisions of the Internal Revenue Code of 1986, as amended.

ARTICLE XIII **FISCAL YEAR**

The fiscal year of the Corporation shall end on the last day of June of each year.

ARTICLE XIV
DISSOLUTION

Upon the dissolution or liquidation of the Corporation, the assets shall be distributed to Mars Hill Bible Church, a Michigan non-profit corporation.

ARTICLE XV
AMENDMENTS TO BYLAWS

These Bylaws may be amended, altered, changed, added to or repealed by any regular or special meeting of the Board of Directors by the affirmative vote of the majority thereof. Any such amendment, alteration or change to these Bylaws shall be approved in advance by Mars Hill Bible Church, a Michigan non-profit corporation.

CONSENT TO FIRST MEETING OF THE BOARD OF DIRECTORS

OF

20 LITERS

The undersigned, being all of the Directors of:

20 LITERS

a Michigan non-profit corporation, hereby consent to the following resolutions and corporate action as if the same had been authorized at the first meeting of the Board of Directors of said Corporation duly called and held on September 1, 2010:

BYLAWS

RESOLVED, that the set of Bylaws set forth in the document labeled, "20 Liters" attached hereto and incorporated herein be and the same hereby are adopted as the Bylaws of this Corporation, and the same shall be inserted in the Minute Book of this Corporation following the Articles of Incorporation to be a part of the permanent records of this Corporation.

APPOINTMENT OF OFFICERS

RESOLVED, that the following persons are hereby appointed to the offices set opposite their names to serve at the pleasure of the Board:

Brian Mucci President
William Blacchiere Vice President
Thomas Spelde Secretary/Treasurer

FISCAL YEAR

RESOLVED, that the fiscal year of this Corporation shall commence on the first day of July of each year and end on the last day of June of each year.

CORPORATE SEAL

RESOLVED, that this Corporation does hereby adopt a form of corporate seal containing the following words:

"20 Liters, a Michigan non-profit corporation."

TYPE OF ACCOUNTING

RESOLVED, that this Corporation maintain its books and records on a cash method of accounting.

BANK ACCOUNT

RESOLVED, that Huntington Bank, of Grand Rapids, Michigan, be and it hereby is designated as depository of the Corporation.

RESOLVED FURTHER, that the proper officers and Directors of the Corporation be and they hereby are authorized and directed to execute such documents including, but not limited to, the adoption of any formal Directors' resolutions required by said bank as said officers and Directors may deem reasonable and proper to effect the foregoing resolution, and such documents and resolutions shall have the same force and effect as if approved by the Board of Directors at a proper meeting thereof.

INTERNAL REVENUE SERVICE APPLICATION

RESOLVED, that the appropriate officers of the Corporation be and they hereby are authorized and directed to execute the power of attorney authorizing Ronald E. David to represent the Corporation before the Treasury Department, and to make and deliver an application to the Internal Revenue Service for tax-exempt status as a public foundation.

ORGANIZATIONAL FEES

RESOLVED, that the Treasurer be and he hereby is authorized to pay all fees and expenses incident to and necessary for the organization of this Corporation.

STATE OF MICHIGAN
CHARITABLE TRUST DEPARTMENT

RESOLVED, that this Corporation shall register with the Attorney General of the State of Michigan, Charitable Trust Division as required by Act 101 of the Public Acts of 1961.

RESOLVED FURTHER, that the proper officers of this Corporation be and they hereby are authorized and directed to do all things necessary and proper or convenient to carry the foregoing resolution into effect.

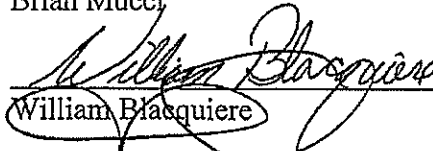
CONFLICT OF INTEREST POLICY

RESOLVED FURTHER, that this Corporation adopt a Conflict of Interest Policy as described in a separate document presented to the Board on this date.

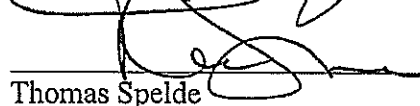
Dated: September 1, 2010



Brian Mucci



William Blacquiere



Thomas Spelde

20 Liters
27-3378656
Attachments to Form 1023
Attachment C
Business Plan
Part IV

20Liters

Business Plan

3501 Fairlanes Avenue S.W.
Grandville, Michigan 49418
www.20liters.org

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2. Executive Summary

20 Liters empowers local communities in the developing world to meet their clean water needs through sustainable technologies. Presently, 20 Liters is operating in the Masaka Sector of Rwanda and has identified slow sand filtration and rain-water harvesting as appropriate technologies for that area. However, 20 Liters is a “water solutions provider” not focused on a particular solution but on the best solution for each situation.

Among the goals of 20 Liters are to install additional filters in Masaka, Rwanda, to test and monitor those filters, to continue to engage with local communities to provide self-sustaining water solutions, to identify new technologies, such as hollow fiber micro filters, to provide more efficient and effective solutions, and to build an organizational structure to grow 20 Liters into a world class charitable organization.

Among the strategies and tactics that 20 Liters intends to employ to achieve its goals are to engage with its primary audience – Mars Hill attendees, extended participants, and 20 Liters signups – through ongoing interactive news, features, and web functionality. 20Liters intends to develop sign-up campaigns leveraging Mars Hill database/attendees, small groups, and existing 20 Liters supporters. 20 Liters will build advocacy and participation with organizations, institutions, small and large groups already interested in 20 Liters or linked with Mars Hill.

3. ~~Business Description & Organizational Goals~~

A. Business Description

20 Liters exists to both educate and engage the developed world around the need for clean water and to empower local communities in the developing world to meet their clean water needs through sustainable technologies.

20 Liters currently partners with World Relief, who works through local churches and provides health and hygiene trainings alongside 20 Liters clean water initiatives. An understanding and appreciation for principles of health and hygiene are essential for fully realizing the benefits of clean water.

Presently, 20 Liters is operating in the Masaka Sector of Rwanda in areas that the people are dependent on polluted surface water for their water needs. 20 Liters has identified slow sand filtration and rain-water harvesting as appropriate technologies for Masaka, Rwanda. World Relief Rwanda provides day to day supervision of the 20 Liters water project in Rwanda.

The objective of 20 Liters is not simply to replicate Masaka, Rwanda in other parts of the world, but to come up with water solutions for people in need. This may encompass: slow-sand filtration, micro-filtration, rain-water harvesting, wells, well repair, chlorination, and/or treating with copper sulfate polyhydrate. In addition, 20Liters desires to continue to provide its clean water solutions alongside World Relief Rwanda's sanitation and hygiene training.

B. Organizational Goals for 2011-2012

Programmatic:

- 1) Assemble and install 462 filters in the village of Masaka – providing clean water and improved health to people. Along with the 200+ filters installed to date, this will provide one filter for every household in Masaka – completing our work by June 2013
- 2) Enhance the filter monitoring and evaluation process in Masaka. This ensures the effectiveness and quality of the filter installation and maintenance process, a significant and distinctive aspect given so many water initiatives fail at sustained effectiveness.

Operational:

- 3) Increase revenue to \$ 250,000 from July 1, 2011 to June 30, 2012.
- 4) Add staff members/interns to oversee/implement program, ops and marketing.

Marketing:

- 5) Increase the user database five-fold from 425-2000. Turn current supporters to entrenched constituents, donors, and fundraisers.
- 6) Build advocacy and participation with organizations, institutions, small and large groups already interested in 20 Liters.

A. Scope of the Problem

1.1 billion people in the world do not have access to safe drinking water, roughly one-sixth of the world's population.

2.2 million people in developing countries, most of them children, die every year from diseases associated with lack of access to safe drinking water, inadequate sanitation and poor hygiene.

At any point in time, approximately half of the world's hospital beds are filled with people suffering from water related illnesses.

In the past 10 years, diarrhea has killed more children than all the people lost to armed conflict since World War II.

Nearly half of the world's population fails to receive the level of water services available 2,000 years ago to the citizens of ancient Rome.

B. Women and Children

Some 6,000 children die every day from disease associated with lack of access to safe drinking water, inadequate sanitation and poor hygiene - equivalent to 20 jumbo jets crashing every day.

The average distance that women in Africa and Asia walk to collect water is six kilometers.

Tens of millions of children cannot go to school as they must fetch water every day. Drop out rates for adolescent girls, who even make it that far, skyrocket once they hit puberty as there are no private sanitation facilities at their schools.

C. Water Diseases

80 percent of diseases in the developing world are caused by contaminated water.

Waterborne diseases (the consequence of a combination of lack of clean water supply and inadequate sanitation) cost the Indian economy 73 million working days per year.

It is estimated that pneumonia, diarrhea, tuberculosis and malaria, which account for 20% of global disease burden, receive less than one percent of total public and private funds devoted to health research.

If we did nothing other than provide access to clean water, without any other medical intervention, we could save 2 million lives a year.

The water and sanitation crisis claims more lives through disease than any war claims through guns.

In China, India and Indonesia, twice as many people are dying from diarrheal diseases as from HIV/AIDS.

The average person in the developing world uses 2.64 gallons of water a day. The average person in the United Kingdom uses 35.66 gallons of water per day. The average person in the United States uses between 100 and 175 gallons every day at home.

More than 40 million hours are wasted each year in Africa alone from women and children gathering water.

In 1998, 308,000 people died from war in Africa, but more than two million (six times as many) died from diarrheal disease.

It is estimated that 5.3 billion people, two-thirds of the world's population, will suffer from water shortages by 2025.

E. Economics

Every \$1 spent on water and sanitation generates a return of \$9 in saved time, increased productivity and reduced health costs in Africa.

Water is a \$400 billion dollar global industry; the third largest behind electricity and oil.

The UN estimates it would cost an additional \$30 billion to provide access to safe water to the entire planet. That's a third of what the world spends in a year on bottled water.

F. Consumption

The average American uses 100 to 175 gallons of water per day.

The average African Family uses 5 gallons per day.

It takes 5 liters of water to make 1 liter of bottled water.

It takes 2,900 gallons of water to produce one quarter pound hamburger.

G. Our Planet

20 percent of freshwater fish species have been pushed to the edge of extinction from contaminated water.

Half of the world's 500 major rivers are seriously depleted or polluted.

There are more than 300,000 contaminated groundwater sites in the United States.

The water we drink today is the same water the dinosaurs drank—there is no new water.

--- Business Plan (current local point of 20 Liters efforts)

An underdeveloped rural area about 15 km outside of Kigali, Rwanda with over half of the total population of 35,000 under the age of 17. As a result of the 1994 genocide, 6% of children have no surviving parent while 22% have one deceased parent.

The average residence houses six people.

1 out of 7 children die in infancy.

2% have electricity.

89% attended primary school, but only 8% attended secondary school.

80% live on daily subsistence farming.

Less than 1% have running water.

71% use the Nyabarongo River or local ponds as their primary source of water.

5. Description of Products and Services

Thirteen Rwandan Volunteers from 8 different churches form the Rwandan Water Team (RWT). Volunteering 2 days a week, these people process sand for the filters, do the installations and maintenance of the filters, and follow up with the families who are recipients of the filters. The Catholic Church at Rusheshe has become the headquarters for the water project.

Over the past two years the RWT has worked with a board from the local churches to determine who will be recipients of the filters. Recipients are usually community leaders such as health advisers, pastors, child development workers, or government workers -- people who have influence in the community; or they are vulnerable people such as widows, orphans, HIV/Aids patients, and those who have been affected by the 1994 genocide.

A. Slow Sand Water Filters

Unlike many filtration methods, slow sand filters use biological processes to clean the water, and are non-pressurized systems. Slow sand filters do not require chemicals or electricity to operate.

The Rwanda Water Team in Masaka has become proficient in the area of slow sand filters. They have developed a program that has recipients involved in the filter program. Each recipient processes sand for one or two days and attends a 2 hour class on how the filter is built, how it works, and how it is maintained. At the class recipients learn that the filter belongs to the water cooperative and not the homeowner. The filter is to be shared with homes around the host home, and neighbors can come to filter water during the hours that the homeowner is at home.

The Masaka community is not one small village area. There is a main community center, however, the area that is serviced by the RWT are clusters of houses that are spread out over many miles. The team uses World Relief vehicles to deliver the sand and filter bodies. Bicycles have been purchased for the team to make home visits, to maintain filters, to follow up with recipient families, and to assess the health of recipient families. To date, 275 filters have been installed. Each filter installation serves approximately 20 people.

20 Liters has, through the Mars Hill water team, invested in water testing equipment. The team takes water samples from both the source water that the recipients put into the filter and from the water that is processed through the filter. Testing results show that when the water source is rain, the river, or the swamp, the bacteria counts are too numerous to count. Water that has been filtered through the slow sand filter shows either minimal or in most cases no bacteria.

By comparison, water that is purchased from the c... bacteria and does not need to be run through the filter. Because of these results, the RWT and the Mars Hill water team have decided to focus on the areas where there are few or no taps and the main water source is rain water, river water, or swamp water.

20 Liters, through the Mars Hill water team, and the Rwanda Water Team work in conjunction with the Child Development Team from World Relief. Health and hygiene lessons are taught through this program and not through the Water Teams, because the Rwandan Government has established guidelines as to what is to be taught and how the material is to be presented. In areas such as this, the Water Teams rely heavily upon World Relief Rwanda.

Over the past year, 20 Liters has, through Mars Hill & World Relief, employed local part time workers to oversee the water filter program. The project has expanded to a level where a full time person is needed on the ground. Duties would include supervision of the RWT, project expansion, community relations, community education in schools and various cooperatives, sourcing of supplies, and reporting to 20 Liters.

B. Rain Water Harvest Program

Rain water harvesting systems channel rainwater that falls on to a roof into storage via a system of gutters and pipes. A total of 12 rain water harvesting systems have been installed by 20 Liters, through the Mars Hill water team, in Musheru (3) and Masaka (9). The tanks hold 10,000 liters of rainwater. In a typical rainy season of 50 inches per year, these tanks have the potential of filling 60,000 - 20/liter jerry cans per year.

The construction of the systems is a combination effort between the Mars Hill water team and the Rwanda Water Team members who work as masons for the project. The Rwandans build the bases for the tanks and Americans work on the fascia board, guttering system, and plumbing the tank. This efficient workflow allows the Mars Hill water team to complete 3 rain harvesting systems in the 8.5 day time period that they are on the ground.

Upon placement of the tank, the systems are turned over to the local churches for supervision. Each church board decides how to distribute the water from the system in the way that best fits the needs of their church community. For example, some churches give the water away to the most vulnerable while others sell the water at reduced cost and use the funds earned for benevolence or to pay for school fees for those who cannot afford to send their children to school.

Many people in the smaller communities in the Masaki to 45 minutes to obtain water. The rainwater harvesting systems bring access to water closer to the people in those communities. The systems also bring awareness to the area that there is a water team at work in the area. Most of the churches that have water systems willingly allow their church buildings to be used by World Relief Rwanda for their child development after-school programs, and for the RWT to host informational meetings.

C. Hollow Fiber Micro Filtration

A filtration model that 20 Liters is currently exploring is hollow fiber micro filtration. The hollow fiber filter filters out particles down to 0.2 microns, which includes bacteria. The water filtered through these filters is essentially USA drinking water quality with the exception that viruses are still present. Tannins and other chemicals will also still be present, because they are not something that either a sand filter or hollow fiber filter can remove. The filters would be a set of two 5-gallon buckets stacked on top of each other. The top bucket would contain a hollow fiber filter in a cartridge that could be assembled by church teams. The lower bucket would be a safe water reservoir with a spigot for ease of use.

Hollow fiber micro filtration holds promise for 20 Liters and the communities it supports because of its price, effectiveness in providing cleaning water, and the opportunities it provides to involve US churches and others stateside in the process of purchasing and/or assembling the filters that could be shipped to the sites of use.

6. Organization & Management

20 Liters has been organized as a Michigan non-profit corporation. 20 Liters is in the process of obtaining tax-exempt, charitable status from the Internal Revenue Service under Section 501(c)(3) of the Internal Revenue Code.

Pursuant to the 20 Liters bylaws, there are to be a minimum of three and a maximum of twelve directors appointed annually by Mars Hill Bible Church. The initial directors are Brian Mucci, Bill Blacquiere, and Thom Spelde. There are currently no employees. However, 20 Liters has relied heavily to date on the services of Mars Hill employee Steve Mayer and volunteers and Mars Hill covenant members Bob and Macky Johnson.

Brian Mucci and Thom Spelde are members of the Ministry Leadership Team of Mars Hill Bible Church. Bill Blacquiere is President/CEO of Bethany Christian Services and a member of Mars Hill's Outreach Sub-Team. Steve Mayer is Pastor of Strategic Initiatives at Mars Hill.

Bob and Macky Johnson are currently the project coordinators of the 20 Liters water project in Rwanda. They have been involved with the Mars Hill Water Team since its inception. As a Civil Engineer, Bob brings technical expertise to the program. He is knowledgeable in most areas of water solutions for the developing world. Along with the Aqua Clara Group he is has done research in the area of slow sand filtration. Along with World Relief Rwanda, Bob developed the current filter program that 20 Liters has implemented in Rwanda and has written teaching materials for the program that have been translated into Kinyarwanda. He coordinates both the filter and rainwater harvesting programs and works out the logistical and engineering details.

Macky Johnson facilitates the 9-week training sessions for the travel team and coordinates arrangements for the team while in country. Macky also does most of the communications for the team and report writing. While in country, Macky facilitates the listening sessions with the Rwanda Water team. Macky has been instrumental in building relationships with the Rwanda recipients of the water filters.

7. Competitive Overview and Marketing

A. There are several competing organizations both big and small that existed prior to 20 Liters and have achieved varying degrees of success. Several of such organizations and a brief description of each are as follows:

Charity Water (secular): www.charitywater.org

Highly popular with good media attention.
Multiple strategies and solutions for clean water access.
Global coverage.
Successful brand development.

Living Water (faith-based): www.livingwater.org

Mainly installing wells by US volunteers.
Global coverage.

Blood Water Mission (secular) www.bloodwatermission.com

Central Africa focus with and HIV/AIDS focus as well as clean water.

The Water Project (faith-based): www.thewaterproject.org

Small, perhaps most similar to 20 Liters.

Water Aid, Water For The People, Water.org

Large organizations with high awareness.

B. 20 Liters believes that it has several competitive advantages over these organizations, including the following:

Not just a giving portal, but a programmatic solution to clean water access.

Cost effective solutions and strategy for Rwanda that is building momentum and changing the Rwandan village culture.

Utilizes in-country volunteer team to select neediest recipients, install and maintain filters.

Oversight by dedicated and long-term Mars Hill team of engineers and project managers.

Partners with World Relief's Child Development Program, which provides health and hygiene trainings, and with network of churches.

C. Marketing Strategy

Talking to everyone is communicating to no one. Certain audiences need particular messages and strategies. The primary audience is the key group of decision makers. The secondary audience is often a key influencer to the primary audience, and the tertiary audience (if there is one), usually comprises the largest number of people, is influenced by the advocacy and loyalty of the first two audiences.

20 Liters Primary Audience: Mars Hill attendees, extended audience, 20 Liters sign-ups.

Demographic: Adults ages 16 and up, primarily residing in W. Michigan area, but includes advocates around the US and abroad. Most of these individuals attend and participate at Mars Hill, listen and access marshall.org for podcasts, and may have participated in one or several Walk For Water events over the last five years. This group also includes new sign-ups through the 20 Liters website visitors and may be fundraising on their own. Currently, there are only 422 users on 20 Liters, although that doesn't convey the number of advocates.

This audience resonates with the cause and need for access to clean water, how Mars Hill has responded in the past, and/or how 20 Liters is taking that ownership beyond Mars Hill advocates and participants. They are interested to stay apprised of the progress 20 Liters is making and how they can stay engaged, contribute financially, and advocate with others to get involved. Although there are many other water causes, this group has resonated with 20 Liters because of Mars Hill, its W. Michigan home base, and word of mouth in the area.

20 Liters Secondary Audience: Local elementary schools, local and large US Churches, corporations and individuals interested in water causes or 20 Liters, .

Local teachers, kids and families have become aware of and interested in 20 Liters through Mars Hill, word of mouth, or WaterPrize. Public schools have interest to implement "Character Development" programs using 20 Liters and help fundraise and contribute to a non-church entity. Private schools have become involved as well for school missional purposes. And because 20 Liters is now a separate organization from Mars Hill, there is opportunity for other local churches and larger national churches to engage and have ownership in 20 Liters similar to Mars Hill. Finally, there are corporations and individuals, both locally and nationally that resonate with water as a "cause marketing" activity. They can influence several people at one time and also contribute to a charitable organization.

Strategies and Tactics

1) Attract new constituents and increase participation engagement with present constituents through ongoing interactive news, features, and web functionality.

- (a) Create a monthly “push email” that serves people with fundraising sections, a story, video, and education, and reports.
- (b) Daily and weekly Facebook, Twitter, and texting to promote and create awareness of the following new web features, news:

- *Water Challenge - – lets individuals and social groups undergo a water diet and practice water conservancy.
- *Fundraising Feature and online kit - a “how to” and “idea” kit that guides individuals and small groups to fundraise.
- *Rwanda Map showing filters and cisterns.
- *Web Fundraising Feature.
- *New wearables: T-shirts, hoodies, gift cards, donation certificates, etc.
- *World Relief collaboration, health info, hygiene, working with churches.
- *Stories and New Videos.

- 2) Develop sign-up campaigns leveraging Mars Hill database/attendees, small groups, and existing 20 Liters supporters.

Create twice a year campaigns using broadest Mars Hill communication channels, facility, and cross-ministry involvement.

- *Before, during, and after reports, prayer focus, facility exhibit of trip, displays, etc.
- *House Church/Short Circle Group/YA Fundraiser challenges.
- *To 2300+ FaceBook/Twitter followers – sign up at 20L, and share with friends.
- *Opt-in message to 20L when they have or make an account at Mars Hill.
- *Incentives to sign up are discounts on 20 Liters wearables – introduce new shirt/wearable designs.

- 3) Expand awareness and credibility through 3rd party channels

- *Media – contract with PR specialist or explore college PR class/students.
- *Partner organizations – World Relief and Burton Elementary.

- 4) Expand Walk for Water Wherever, both locally and globally. Create or spur new events or challenges.

- *Enhance present walk experience and expand participation at Huizenga Park.
- *Explore ancillary area for education, videos, interface with 20 Liters reps.
- *Leverage existing events (e.g. 5/3 Race) to have people raise funds for 20L.
- *Package 1 Communication Plan for Mars Hill attending and extended audiences on Mars Hill web.
- *20 Liters Walk For Water Fundraising Feature and event info (online).
- *20 Liters Walk For Water landing page and home page link.
- *Sponsor and underwrite annual Rwanda Walks – film and capture for use at Mars Hill and on websites.

5) Increase and influence the next generation to ~~Part IV~~
shortages and clean water accessibility.

- *Educate and build advocacy and family involvement through local and national (elementary) schools.

- *Create special group database of schools for future communication – opt. in for push email.

- *Continue W. Michigan school presentations.

- *Promote school marketing kit – a process and materials to host speakers or fundraising activities.

- *Online fundraising feature and online water challenge

- *Special Burton Elementary Campaign.

6) Build advocacy and participation with organizations, institutions, small and large groups already interested in 20 Liters or linked with Mars Hill.

8. Financial Management

Program Plans

Program	FYE 6/30/12	FYE 6/30/13	FYE 6/30/14	FYE 6/30/15
Rwanda Rain-Water Harvesting Program	\$16,129	\$29,974	\$67,754	\$104,800
Masaka Rwanda Water Filter Program	\$94,413	\$66,644		
Gahanga Rwanda Water Filter Program	\$4,764	\$148,554		
Ntarama Rwanda Water Filter Program			\$93,545	
Mwogo Rwanda Water Filter Program			\$42,742	\$46,825
Juru Rwanda Water Filter Program				\$89,830
Global Awareness Initiatives	\$30,000	\$37,500	\$45,000	\$50,000
Total Projected Program Costs	\$145,306	\$282,672	\$249,041	\$291,455

Conflict of Interest Policy

For

20 Liters

Article I: Purpose

The purpose of the conflict of interest policy is to protect 20 Liter's interest when it is contemplating entering into a transaction or arrangement that might benefit the private interest of an officer or director of the Organization or might result in a possible excess benefit transaction. This policy is intended to supplement but not replace any applicable state and federal laws governing conflict of interest applicable to nonprofit and charitable organizations.

Article II: Definitions

1. Interested Person

Any director, officer, or member of a committee with governing board delegated powers, who has a direct or indirect financial interest, as defined below, is an interested person.

2. Financial Interest

A person has a financial interest if the person has, directly or indirectly, through business, investment, or family:

- a. An ownership or investment interest in any entity with which the Organization has a transaction or arrangement,
- b. A compensation arrangement with the Organization or with any entity or individual with which the Organization has a transaction or arrangement, or
- c. A potential ownership or investment interest in, or compensation arrangement with, any entity or individual with which the Organization is negotiating a transaction or arrangement.

Compensation includes direct and indirect remuneration as well as gifts or favors that are not insubstantial.

A financial interest is not necessarily a conflict of interest. Under Article III, Section 2, a person who has a financial interest may have a conflict of interest only if the appropriate governing board or committee decides that a conflict of interest exists.

Article III: Procedures

1. Duty to Disclose

In connection with any actual or possible conflict of interest, an interested person must disclose the existence of the financial interest and be given the opportunity to disclose all material facts to the directors and members of committees with governing board delegated powers considering the proposed transaction or arrangement.

2. Determining Whether a Conflict of Interest Exists

After disclosure of the financial interest and all material facts, and after any discussion with the interested person, he/she shall leave the governing board or committee meeting while the determination of a conflict of interest is discussed and voted upon. The remaining board or committee members shall decide if a conflict of interest exists.

3. Procedures for Addressing the Conflict of Interest

- a. An interested person may make a presentation at the governing board or committee meeting, but after the presentation, he/she shall leave the meeting during the discussion of, and the vote on, the transaction or arrangement involving the possible conflict of interest.
- b. The chairperson of the governing board or committee shall, if appropriate, appoint a disinterested person or committee to investigate alternatives to the proposed transaction or arrangement.
- c. After exercising due diligence, the governing board or committee shall determine whether the Organization can obtain with reasonable efforts a more advantageous transaction or arrangement from a person or entity that would not give rise to a conflict of interest.
- d. If a more advantageous transaction or arrangement is not reasonably possible under circumstances not producing a conflict of interest, the governing board or committee shall determine by a majority vote of the disinterested directors whether the transaction or arrangement is in the Organization's best interest, for its own benefit, and whether it is fair and reasonable. In conformity with the above determination it shall make its decision as to whether to enter into the transaction or arrangement.

4. Violations of the Conflicts of Interest Policy

- a. If the governing board or committee has reasonable cause to believe an officer or director has failed to disclose actual or possible conflicts of interest, it shall inform the individual of the basis for such belief and afford the individual an opportunity to explain the alleged failure to disclose.
- b. If, after hearing the officer or director's response and after making further investigation as warranted by the circumstances, the governing board or committee determines the individual has failed to disclose an actual or possible conflict of interest, it shall take appropriate disciplinary and corrective action.

Article IV: Records of Proceedings

The minutes of the governing board and all committees with board delegated powers shall contain:

- a. The names of the persons who disclosed or otherwise were found to have a financial interest in connection with an actual or possible conflict of interest, the nature of the financial interest, any action taken to determine whether a conflict of interest was present, and the governing board's or committee's decision as to whether a conflict of interest in fact existed.
- b. The names of the persons who were present for discussions and votes relating to the transaction or arrangement, the content of the discussion, including any alternatives to the proposed transaction or arrangement, and a record of any votes taken in connection with the proceedings.

Article V: Compensation

- a. A voting member of the governing board who receives compensation, directly or indirectly, from the Organization for services is precluded from voting on matters pertaining to that member's compensation.
- b. A voting member of any committee whose jurisdiction includes compensation matters and who receives compensation, directly or indirectly, from the Organization for services is precluded from voting on matters pertaining to that member's compensation.
- c. No voting member of the governing board or any committee whose jurisdiction includes compensation matters and who receives compensation, directly or indirectly, from the Organization, either individually or collectively, is prohibited from providing information to any committee regarding compensation.

Each director, principal officer and member of a committee with governing board delegated powers shall annually sign a statement which affirms such person:

- a. Has received a copy of the conflict of interest policy,
- b. Has read and understands the policy,
- c. Has agreed to comply with the policy, and
- d. Understands the Organization is charitable and in order to maintain its federal tax exemption it must engage primarily in activities which accomplish one or more of its tax-exempt purposes.

Article VII: Periodic Reviews

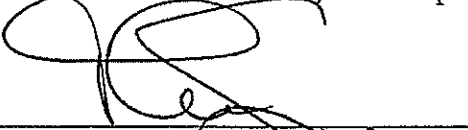
To ensure the Organization operates in a manner consistent with charitable purposes and does not engage in activities that could jeopardize its tax-exempt status, periodic reviews shall be conducted. The periodic reviews shall, at a minimum, include the following subjects:

- a. Whether compensation arrangements and benefits are reasonable, based on competent survey information, and the result of arm's length bargaining.
- b. Whether partnerships, joint ventures, and arrangements with management organizations conform to the Organization's written policies, are properly recorded, reflect reasonable investment or payments for goods and services, further charitable purposes and do not result in inurement, impermissible private benefit or in an excess benefit transaction.

Article VIII: Use of Outside Experts

When conducting the periodic reviews as provided for in Article VII, the Organization may, but need not, use outside advisors. If outside experts are used, their use shall not relieve the governing board of its responsibility for ensuring periodic reviews are conducted.

This Conflict of Interest Policy was adopted this first day of September, 2010



Thomas Spelde, Corporate Secretary

CONSENT TO FIRST MEETING OF THE BOARD OF DIRECTORS

OF

20 LITERS

The undersigned, being all of the Directors of:

20 LITERS

a Michigan non-profit corporation, hereby consent to the following resolutions and corporate action as if the same had been authorized at the first meeting of the Board of Directors of said Corporation duly called and held on September 1, 2010:

BYLAWS

RESOLVED, that the set of Bylaws set forth in the document labeled, "20 Liters" attached hereto and incorporated herein be and the same hereby are adopted as the Bylaws of this Corporation, and the same shall be inserted in the Minute Book of this Corporation following the Articles of Incorporation to be a part of the permanent records of this Corporation.

APPOINTMENT OF OFFICERS

RESOLVED, that the following persons are hereby appointed to the offices set opposite their names to serve at the pleasure of the Board:

Brian MucciPresident
William Blacquiere..... Vice President
Thomas SpeldeSecretary/Treasurer

FISCAL YEAR

RESOLVED, that the fiscal year of this Corporation shall commence on the first day of July of each year and end on the last day of June of each year.

CORPORATE SEAL

RESOLVED, that this Corporation does hereby adopt a form of corporate seal containing the following words:

"20 Liters, a Michigan non-profit corporation."

TYPE OF ACCOUNTING

RESOLVED, that this Corporation maintain its books and records on a cash method of accounting.

BANK ACCOUNT

RESOLVED, that Huntington Bank, of Grand Rapids, Michigan, be and it hereby is designated as depository of the Corporation.

RESOLVED FURTHER, that the proper officers and Directors of the Corporation be and they hereby are authorized and directed to execute such documents including, but not limited to, the adoption of any formal Directors' resolutions required by said bank as said officers and Directors may deem reasonable and proper to effect the foregoing resolution, and such documents and resolutions shall have the same force and effect as if approved by the Board of Directors at a proper meeting thereof.

INTERNAL REVENUE SERVICE APPLICATION

RESOLVED, that the appropriate officers of the Corporation be and they hereby are authorized and directed to execute the power of attorney authorizing Ronald E. David to represent the Corporation before the Treasury Department, and to make and deliver an application to the Internal Revenue Service for tax-exempt status as a public foundation.

ORGANIZATIONAL FEES

RESOLVED, that the Treasurer be and he hereby is authorized to pay all fees and expenses incident to and necessary for the organization of this Corporation.

STATE OF MICHIGAN
CHARITABLE TRUST DEPARTMENT


RESOLVED, that this Corporation shall register with the Attorney General of the State of Michigan, Charitable Trust Division as required by Act 101 of the Public Acts of 1961.

RESOLVED FURTHER, that the proper officers of this Corporation be and they hereby are authorized and directed to do all things necessary and proper or convenient to carry the foregoing resolution into effect.

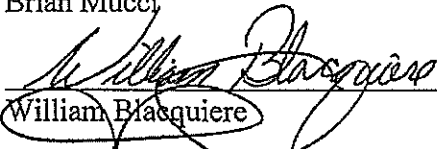
CONFLICT OF INTEREST POLICY

RESOLVED FURTHER, that this Corporation adopt a Conflict of Interest Policy as described in a separate document presented to the Board on this date.

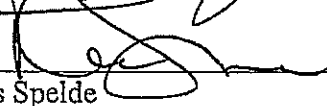
Dated: September 1, 2010



Brian Mucci



William Blaquiere



Thomas Spelde

20 Liters
27-3378656
Attachments to Form 1023
Attachment E
Part IX - Financial Data

A. Statement of Revenue and Expenses:

	9/1/2010 - 6/30/11	7/1/11 - 6/30/12	7/1/12 - 6/30/13	7/1/13 - 6/30/14	Totals
Line 7: Any Revenue not otherwise listed					
Miscellaneous Income	\$ -	\$ 1,945	\$ -	\$ -	\$ 1,945
Line 9: Gross Receipts from Merchandise Sold					
Merchandise Sales	\$ 9,801	\$ 6,943	\$ 10,000	\$ 10,750	\$ 37,494
(Sales of Logo and message T-Shirts, Jerry Cans, window stickers, water bottles, etc) all of which promote awareness of 20 Liters and 20 Liters exempt purpose)					
Line 15: Contributions, Gifts, Grants & Similar Amounts					
Grants to World Relief	\$ 57,663	\$ 43,096	\$ 115,000	\$ 125,000	\$ 340,759
Line 23: Any expense not otherwise classified					
Program Services	\$ 75,548	\$ 51,829	\$ 98,815	\$ 101,395	\$ 327,587
Marketing/Communication	\$ 21,368	\$ 19,613	\$ 42,771	\$ 49,204	\$ 132,955
Operations	\$ 18,517	\$ 29,898	\$ 62,449	\$ 64,238	\$ 175,102
Total other expenses not otherwise classified	\$ 115,433	\$ 101,339	\$ 204,035	\$ 214,837	\$ 635,644

B. Balance Sheet

	7/1/11 - 6/30/12
Line 10: Other Assets	
Capitalized Start-up Costs (net of amortization)	\$ 21,908